

**Minutes of the meeting of the South Bank Academies Board
held at 1.30 pm on Tuesday, 14 May 2019
Avonmouth House**

Present

Hitesh Tailor (Chair)
Richard Flatman (Vice-Chair, in the Chair)
Tony Giddings
Nicole Louis
Lesley Morrison
Chris Mallaband
David Phoenix

Apologies

Douglas Denham St Pinnock
Fiona Morey
Shân Wareing

In attendance

Michael Broadway
Clym Cunnington
Sarah Kuria
Alexander Enibe
Jacqui Collins
Dan Cundy
John Taylor
Safia Barkzai
Vicky Downie
Phillipa Ollerhead (Judicium)

1. Welcome and apologies

The Chair welcomed everyone to the meeting.

The above apologies were noted.

2. Academies and UTCs External Environment

Phillipa Ollerhead (Judicium Education Services Consultant) (PO) presented an update on the sector.

The meeting noted the changing sector that SBA needs to prepare for including:

- the importance of the Regional Schools Commissioners (RSC) for academy schools.
- the new Ofsted inspection framework process which will come into effect on in September 2019. Ofsted will be continuing to focus on

safeguarding, and will also review resource leadership and financial viability.

- the DfE's recommendation is that a MAT should have a minimum of five to six schools to be financially viable.
- the new Religion & Sex Education (RSE) guidance coming in September 2020.
- the new T-Levels courses starting in September 2020.

3. **Progress over the last 12 months**

The Board were updated on progress over the last 12 months in governance and organisation:

- appointment of independent chairs of the Board and of the School Advisory Board (SABs)
- clarifying the remit of the SABs
- Finance Management and Control.
 - top 4 challenges of SBA were identified
 - what scaling central structure would look like
- LSBU Sponsorship Activities
- UAE Day 10
 - An opportunity for LSBU to look into providing support to research the impact of Day 10 on UAE students
- UTC Employability

4. **Growing SBA - Framework for Expansion**

The meeting discussed:

- The need to grow the SBA Trust strategically
- Expansion of the MAT should allow the Trust to benefit from economies of scale. Regional School Commissioner approves expansion of MATs
- The different growth options

The meeting discussed advantages and opportunities associated with larger MATs:

- sharing of best practice;
- better use of assets and facilities;
- financial advantages via economies of scale providing opportunities for additional direct funding to teaching and learning;
- an easier and more complementary relationship with LSBU.

The meeting discussed following development opportunities:

- Second specialism in health at the UTC

- Acquisition of Elutec in Dagenham, which has an existing UTC and Ford sponsorship.
- Franchise 6th form in Croydon. To deliver engineering curriculum at Archbishop Tension's in Croydon.
- The potential to bid to open 11-18 free school in Kingston.
- The specialist 6th form provision as part of Canada Water development, with likely construction specialism (potential free school bid via Southwark)
- GSTT new free school in Southwark, with potential health specialism
- Apprenticeship offer at South Bank UTC, linked with LSBU Group offer
- Specialist alternative provision, linked with Lambeth College
- Southwark Diocese. To expand MAT through organic acquisition of existing schools. Potential for primary to expand phases.

In summary, the Board supported strategic growth of the MAT and noted the need to be ready for opportunities, and to be clear on what the Trust's ethos is and what makes it different to other Trusts.

5. **Developing SBA Strategy**

The meeting discussed:

- The Trust's strategic priorities for the students' success.
- The Trust's strategic priority to create access to opportunities for the students.

6. **Conclusion**

The meeting agreed that there was a consensus in favour of growing the MAT to include more schools, either by establishing new schools or bringing existing schools into the MAT where there was a fit with the MAT ethos.

The Chair concluded the meeting and thanked all those attending for their valuable contributions to the session.

Date of next meeting
1.30 pm, on Tuesday, 25 June 2019

Confirmed as a true record

..... (Chair)