### Minutes of the meeting of the South Bank Academies Board held at 1.30 pm on Tuesday, 12 May 2020 MS Teams

## Present

Hitesh Tailor (Chair) Nicole Louis Hilary McCallion Chris Mallaband Fiona Morey David Phoenix

## Apologies

Richard Flatman Tony Giddings Lesley Morrison

#### In attendance

Michael Broadway Dan Cundy Richard Duke

#### 1. Welcome

The Chair welcomed trustees to the meeting.

The purpose of the meeting was to receive input from the Board on the draft group strategy. The draft strategy focuses on 4 pillars: access to opportunity, student success, real word impact, and fit for the future. The draft strategy had been developed following extensive consultation with staff across the LSBU group. The draft strategy sets out a clear sense of why SBA exists, what it is trying to achieve and how it is different from other multi-academy trusts.

#### 2. Group overview

The Board noted that with the creation of the LSBU group, the ambition of the strategy is to create a family of educational institutions. The aim of the family is to help make a real difference to society through providing opportunities for local people. It would do this by creating a cohesive group and developing educational pathways from level 1 to level 8 within the group. The strategy recognises the uniqueness of each institution and aims to be flexible enough for each institution to develop its own distinctiveness.

# 3. SBA update

The Board noted the five current biggest areas of work in SBA:

1) Improving the quality of education.

- Curriculum development. A more considered offer had been developed which increased the differences between the Academy and the UTC. The number of A-levels offered at the Academy had increased. The UTC had developed a health specialism.
- 3) Social and cultural capital development. There was an ongoing focus on employability.
- 4) Improving central systems, including financial processing and management systems.
- 5) Development planning. Management were assessing potential opportunities for growth. (SBA is now a registered apprenticeship training provider) and exploring wider group links, for example by contributing to a group CPD offer. There is also the opportunity to run the schools better following the pandemic, for example by using cloudbased learning platforms.

# 4. Strategy development to date

The Board noted an overview of the development of the draft group strategy. The goals for the four pillars would apply across group. The Board supported the proposed inclusion of the UN sustainable development goals in the strategy.

The Board emphasised the importance of all elements of the group working within the framework of the strategy to achieve the goals. The Board noted the importance of developing a 'group culture' within each institution.

The Board noted the challenges from the pandemic in achieving the strategy. The Board also noted the opportunities it presented to be innovative in the future delivery of education in SBA.

The Board noted the draft strategy would be reviewed in light of comments from the session. Similar sessions were taking place with the LSBU Board and the SBC Board. The Board would be requested to support the final draft strategy ahead of final approval by the LSBU Board in July 2020.

## Date of next meeting 5.15 pm, on Monday, 8 June 2020

# Confirmed as a true record

(Chair)