

Meeting of the Board of Governors

4.00 pm on Thursday, 21 November 2019
in Technopark, SE1 6LN

Agenda

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
1.	Welcome and apologies		JC
2.	Declarations of Interest <i>Governors are required to declare any interest in any item of business at this meeting</i>		JC
3.	Minutes of previous meeting	3 - 8	JC
4.	Matters arising	9 - 10	JC
	Chair's business		
	Items to discuss		
5.	VC's report	11 - 28	DP
6.	CFO's report	29 - 64	RF
7.	Corporate strategy progress report	65 - 78	PB
8.	KPI targets 2019/20	79 - 82	RF
	Year end reporting and approvals, 2018/19		
9.	Audit Committee annual report	83 - 92	DB
10.	External audit findings	93 - 128	FN
11.	External audit letter of representation	129 - 140	RF
12.	Remuneration Committee report to Board	141 - 150	JP
13.	Draft annual report and accounts	151 - 216	RF
14.	Written resolution to re-appoint external auditors	217 - 218	JS
	OfS reporting		
15.	Prevent annual return	219 - 222	NL

No.	Item	Pages	Presenter
-----	------	-------	-----------

Items to note

The following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting

- | | | | |
|-----|--|-----------|----|
| 16. | Reports and decisions of committees | 223 - 234 | JS |
| | <ul style="list-style-type: none">• <i>Modern Slavery Act statement</i>• <i>Academic Board terms of reference</i> | | |

Date of next meeting
4.00 pm on Thursday, 12 March 2020

Members: Jerry Cope (Chair), Douglas Denham St Pinnock (Vice-Chair), Duncan Brown, John Cole, Michael Cutbill, Nelly Kibirige, Mark Lemmon, Hilary McCallion, Mee Ling Ng, Jeremy Parr, David Phoenix, Rashda Rana, Tony Roberts, Deepa Shah, Nazene Smout and Vinay Tanna

Apologies: Peter Fidler

In attendance: Pat Bailey, Michael Broadway, Richard Flatman, James Stevenson and Fleur Nieboer (KPMG)