

Meeting of the Board of Governors

4.00 - 6.00 pm on Thursday, 24 November 2016
in Boardroom - Technopark, SE1 6LN

* 3.30pm – 4pm pre-Board presentation on enterprise in the Boardroom

Agenda

No.	Item	Pages	Presenter
1.	Welcome and apologies		JC
2.	Declarations of Interest		JC
	<i>Governors are required to declare any interest in any item of business at this meeting</i>		
3.	Minutes of previous meeting	3 - 12	JC
4.	Matters arising		JC
	Chair's business		
	Items to discuss		
5.	Vice Chancellor's report	13 - 24	DP
6.	Chief Financial Officer's report	25 - 42	RF
7.	Key performance indicators report 2015/16 and targets for 2016/17	43 - 46	RF
8.	Corporate strategy progress report	47 - 58	PB
	Year end reporting and approvals		
9.	Audit Committee annual report to Board	59 - 68	JS
10.	External audit findings	69 - 104	RF
11.	Letter of representation to the auditors	105 - 110	RF
12.	Annual Report and Accounts	111 - 172	RF
13.	Academic Board annual report	173 - 180	SW
14.	Quality assurance statement	181 - 190	SW
15.	Prevent annual return	191 - 200	IM

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
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Items to note

the following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting

16.	Reports on decisions of committees	201 - 214	JS
17.	Corporate risk register	215 - 234	RF
18.	Annual declarations of interest	235 - 250	JS
19.	Any other business		JC

**Date of next meeting
4.00 pm on Thursday, 16 March 2017**

Members: Jerry Cope (Chair), Andrew Owen (Vice-Chair), David Phoenix, Temi Ahmadu, Steve Balmont, Michael Cutbill, Douglas Denham St Pinnock, Neil Gorman, Carol Hui, Hilary McCallion, Kevin McGrath, Mee Ling Ng, Jenny Owen, Tony Roberts and Calvin Usuanlele

Apologies: Shachi Blakemore

In attendance: Pat Bailey, Richard Flatman, James Stevenson and Michael Broadway