

## Meeting of the Board of Governors

4.00 - 6.00 pm on Thursday, 21 October 2021  
in Room CEH-213, Electric House, Croydon Campus

\*3.00pm: optional tour of Electric House (meet at Reception)

\*3.30pm: Curriculum Development and Employability in the School of Law and Social Sciences – Professor Craig Barker

### Agenda

No.	Item	Pages	Presenter
1.	Welcome and apologies		JC
2.	Declarations of Interest <i>Governors are required to declare any interest in any item of business at this meeting</i>		JC
3.	Minutes of previous meeting	3 - 10	JC
4.	Matters arising	11 - 12	JC
<b>Chair's business</b>			
5.	Report from Academic Board	Verbal report	JCole
6.	Update on Board Apprentice recruitment	Verbal report	JC
7.	Independent governor remuneration	13 - 16	JC
<b>Items to discuss</b>			
8.	VC report	17 - 30	DP
9.	CFO report	31 - 48	RF
10.	Review of risk appetite	49 - 64	RF
11.	Health and safety policy	65 - 78	JS
<b>Items to note</b> <i>The following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting</i>			
12.	EDI strategy	79 - 90	MMJ
13.	Reports and decisions of committees	91 - 96	JS
14.	Delegation of authority	97 - 100	JS
15.	Board strategy day report	101 - 108	JS

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
16.	Declaration of interests	109 - 120	JS
17.	Board and committee membership	121 - 124	JS
18.	Annual business plan	125 - 128	JS

**Date of next meeting  
4.00 pm on Thursday, 25 November 2021**

**Members:** Jerry Cope (Chair), Michael Cutbill (Vice-Chair), Duncan Brown, John Cole, Ruchika Kumar, Mark Lemmon, Nicki Martin, Jeremy Parr, David Phoenix, Rashda Rana, Tony Roberts, Deepa Shah, Maxwell Smith and Vinay Tanna

**Apologies:** Maureen Dalziel and Peter Fidler

**In attendance:** Michael Broadway, Tara Dean, Richard Flatman and James Stevenson

**Supplement:**

- Public benefit guidance