#### **Meeting of the Academic Board**

2.00 pm on Wednesday, 6 June 2018 in 1B27 - Technopark, SE1 6LN

#### **Agenda**

No. Item Pages Presenter5. Deputy Vice-Chancellor's report 241 - 244 PB

#### Date of next meeting 9.45 am on Thursday, 27 September 2018

Members: Pat Bailey (Chair), Asa Hilton Barber, Sodiq Akinbade, Ian Albery, Craig Barker, Janet

Bohrer, Patrick Callaghan, Kirsteen Coupar, Charles Egbu, Patricia Godwin, Janet Jones, Mike Molan, Jenny Owen, Shushma Patel, Lesley Roberts, Tony Roberts, Shan Wareing

and Saranne Weller

Apologies: Paul Ivey and Warren Turner

In attendance: Claire Freer





### 1) General update (finances, admissions, recruitment)

- September 2018 intake:
  - Overall +17% on accepts (UF/CF) across all cohorts
  - Applications across the sector down (esp. with competitor HEIs)
  - However, we will still need ca 1000 students through clearing

### Finances for 17/18:

- Under-recruited in 2017/18 by a few % across all areas ...
- ... creating £5M income shortfall forecast
- Using £3M investment (reserve), still expect still £1.5M surplus

### • Savings for 2018/19:

- With 'reserve' used this year, and staff costs increasing by £3M if posts are simply rolled forward, we need to make savings
- Aim is to reduce staffing by £5M through VS and restructuring
- From an academic standpoint, keeping HESA SSR < 20:1

Page 24

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## 2) Education & Student Experience

- a) We're in the TEF Subject Pilot (Model B 'bottom up'); we used this as a test-bed, and the final model will probably be a variant of Model B (verbal update at AB).
- b) DLHE has seen a further increase in our graduate employment stats (national results due out shortly).
- c) Good engagement with the new Achieve programme.
- d) The LEAP project formally underway.



# 3) Research and Enterprise

- a) Both research (£3.4M) and enterprise (£10.5M) are expected to almost exactly hit target.
- 2nd AURA update has delivered 284 (243) completions, 477 (338) research papers and 341 (212) other outputs (outputs from 1st AURA in brackets).
- c) Regeneration projects with small/new businesses REI leading on 3 ERDF projects with total value £3.5M, and codelivering 2 further projects worth £3.2M.
- d) Student & Graduate Enterprise event took place on 26<sup>th</sup> April, with the theme 'Celebrating Enterprise, Celebrating YOU!'



## 4) Apprenticeships

- Continue to recruit strongly to HA courses, especially in BEA and HSC
- Passmore Centre £5M refurbishment well advanced; soft launch scheduled for Oct/Nov 2018, with formal launch early in 2019.

## **Estates Developments**

- Plans are now well-advanced for major refurbishment of London Road, relocation of BUS to LRR, and LRR moving to the library
- Impact of these, and other potential changes that might include Technopark are being explored
- St. George's Quarter is still planned, but will be delayed by a year or two

### 6) Student-led projects

• Results (incl. the 'student diaries') to be presented at the Staff Conference