

Meeting of the Board of Governors

4.00 pm on Thursday, 15 October 2020
via MS Teams

*3.30pm: Pre-Board presentation – Coronavirus update

Agenda

No.	Item	Pages	Presenter
1.	Welcome and apologies		JC
2.	Declarations of Interest <i>Governors are required to declare any interest in any item of business at this meeting</i>		JC
3.	Minutes of previous meeting	3 - 8	JC
4.	Matters arising	9 - 10	JC
Chair's business			
5.	Report from Nomination Committee	Verbal Report	JC
6.	Report from Academic Board	Verbal Report	JCole
7.	Governor and Chair appraisals	Verbal Report	JC, HM
Items to discuss			
8.	VC Report	11 - 26	DP
9.	CFO Report	27 - 58	RF
10.	Corporate Risk detailed discussion	59 - 62	RF
11.	Risk Appetite	63 - 78	RF
12.	KPI targets 2020/2021	To Follow	DP
13.	Delegations of authority	79 - 86	JC
Items to note <i>The following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting</i>			
14.	Board Strategy Day Report	87 - 90	JS
15.	Report and Decisions of Committees	91 - 102	JS
16.	Board Annual Workplan	103 - 106	JS

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
17.	Review of Standing Orders	107 - 138	JS
18.	CUC Higher Education Code of Governance	139 - 140	JC
19.	Declaration of Interests	141 - 142	JS
20.	Board and committee membership	143 - 148	JS
21.	Public Benefit Guidance	149 - 150	JS

Date of next meeting
4.00 pm on Thursday, 19 November 2020

Members: Jerry Cope (Chair), Michael Cutbill (Vice-Chair), Duncan Brown, John Cole, Peter Fidler, Mark Lemmon, Nicki Martin, Hilary McCallion, Mee Ling Ng, Jeremy Parr, David Phoenix, Rashda Rana, Tony Roberts, Deepa Shah, Maxwell Smith, Vinay Tanna and Harriet Tollerson

In attendance: Pat Bailey, Michael Broadway, Richard Flatman and James Stevenson

Supplement:

- CUC Higher Education Code of Governance
- CUC Higher Education Audit Committees Code of Practice