

## Meeting of the Board of Governors

4.00 pm on Thursday, 19 November 2020  
via MS Teams

3.30 – 4.00pm: Pre-Board presentation on EDI

### Agenda

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
1.	Welcome and apologies		JC
2.	Declarations of Interest <i>Governors are required to declare any interest in any item of business at this meeting</i>		JC
3.	Minutes of previous meeting	3 - 8	JC
4.	Matters arising	9 - 10	JC
5.	Chair's business	Verbal Report	JC
<b>Items to discuss</b>			
6.	VC Report	11 - 22	DP
7.	CFO Report	23 - 44	RF
8.	Annual Education Report from Academic Board	45 - 60	DJ
9.	SBC estates strategy	61 - 76	PI
<b>Items to approve</b>			
10.	TEAM University, Tashkent	77 - 86	PI
11.	LSBU Group pension proposal	87 - 92	RF
<b>Year end reporting and approvals, 2019/20</b>			
12.	Group Audit and Risk Committee Annual Report	93 - 102	DB
13.	External Audit Findings	To Follow	KPMG
14.	External Audit Letter of Rep	103 - 112	KPMG
15.	Going concern	113 - 116	RF
16.	Remuneration Committee Report to Board of Governors	117 - 126	JP

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
17.	Annual Report and Accounts	To Follow	RF
	<b>OfS reporting</b>		
18.	Prevent Annual Return	127 - 130	DP
	<b>Items to note</b>		
	<i>The following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting</i>		
19.	Report and Decisions of Committees	131 - 144	JS
	<ul style="list-style-type: none"> <li>• Modern Slavery Act statement</li> </ul>		RF
20.	CUC Higher Education Code of Governance	145 - 148	JS

**Date of next meeting**  
**4.00 pm on Thursday, 25 March 2021**

**Members:** Jerry Cope (Chair), Michael Cutbill (Vice-Chair), Duncan Brown, John Cole, Peter Fidler, Mark Lemmon, Nicki Martin, Hilary McCallion, Mee Ling Ng, Jeremy Parr, David Phoenix, Rashda Rana, Tony Roberts, Deepa Shah, Maxwell Smith, Harriet Tollerson and Vinay Tanna

**In attendance:** Pat Bailey, Michael Broadway, Richard Flatman, Paul Ivey (items 9 and 10), Deborah Johnston (item 8), Fiona Morey (item 9), Fleur Nieboer (KPMG; items 13 and 14) and James Stevenson