

## Meeting of the Board of Governors

4.00 - 6.00 pm on Thursday, 22 July 2021  
in room PC-C101, Passmore Centre

3.30 – 4.00pm: Pre-Board presentation on student outcomes and portfolio

### Agenda

No.	Item	Pages	Presenter
1.	Welcome and apologies		JC
2.	Declarations of Interest <i>Governors are required to declare any interest in any item of business at this meeting</i>		JC
3.	Minutes of previous meeting	3 - 14	JC
4.	Matters arising	15 - 16	JC
<b>Chair's business</b>			
5.	Re-appointment of Chancellor	17 - 18	JC
6.	Committee update: GARC	Verbal Report	DB
7.	GARC effectiveness review	19 - 22	DB
<b>Items to discuss/for approval</b>			
8.	VC report	23 - 36	DP
9.	CFO report <ul style="list-style-type: none"> <li>• Draft LSBU budget 2021/22</li> </ul>	37 - 62	RF
10.	EDI annual report 2020/21	63 - 94	MMJ
11.	2015-20 strategy review	95 - 106	DJ
12.	LSBU Global: partnership risk framework	107 - 120	PI
13.	Standing orders review	121 - 138	JS
<b>Items to note</b> <i>The following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting</i>			
14.	Corporate risk report	139 - 142	RF
15.	Board effectiveness review: final report	143 - 150	JS

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
16.	Reports and decisions of committees <ul style="list-style-type: none"> <li>• Remuneration Committee terms of reference</li> </ul>	151 - 164	JS

**Date of next meeting**  
**Strategy day: 10.00 am on Thursday, 23 September 2021**  
**Board meeting: 4.00pm on Thursday 21 October 2021**

We are pleased to invite you to drinks in the Technopark garden from 6:00pm with members of the Executive.

**Members:** Jerry Cope (Chair), Duncan Brown, John Cole, Maureen Dalziel, Ruchika Kumar, Mark Lemmon, Nicki Martin, Jeremy Parr, David Phoenix, Rashda Rana, Tony Roberts, Deepa Shah, Maxwell Smith and Vinay Tanna

**Apologies:** Michael Cutbill and Peter Fidler

**In attendance:** Michael Broadway, Richard Flatman, Paul Ivey, Deborah Johnston, Marcelle Moncrieffe-Johnson and James Stevenson

**Supplement – SBC Board minutes of:**

- 4 May 2021
- 9 June 2021 (Strategy Day)
- 21 June 2021