

## Meeting of the Board of Governors

4.00\* - 6.00pm on Thursday, 17 October 2019  
In 1B27, Technopark, SE1 6LN

\* *Tour of the new Business School, 105 Borough Road, SE1 0AA at 3pm*

### Agenda

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
1.	Welcome and apologies		JC
2.	Declarations of Interest <i>Governors are required to declare any interest in any item of business at this meeting</i>		JC
3.	Minutes of previous meeting	3 - 8	JC
4.	Matters arising	9 - 10	JC
<b>Chair's business</b>			
5.	Update on South Bank Colleges	Verbal Report	MLN
6.	Board governance effectiveness review - actions	Verbal Report	JC
<b>Items to discuss</b>			
7.	Vice Chancellor's report	11 - 34	DP
8.	CFO's report	35 - 50	RF
9.	Corporate risk - annual detailed discussion	51 - 62	RF
10.	Risk appetite	63 - 66	RF
<b>Items to approve</b>			
11.	Additional space - Tabard Street	To Follow	DP
12.	Draft Group Audit terms of reference	67 - 74	JS
<b>Items to note</b> <i>The following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting</i>			
13.	Reports and decisions of committees	75 - 80	SEC
14.	OfS compliance	81 - 86	JS
15.	Annual declaration of interests	87 - 98	JC

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
16.	Board strategy day report	To Follow	JC
17.	Board business plan	99 - 102	SEC

**Date of next meeting  
4.00 pm on Thursday, 21 November 2019**

**Members:** Jerry Cope (Chair), Douglas Denham St Pinnock (Vice-Chair), Duncan Brown, John Cole, Peter Fidler, Nelly Kibirige, Mark Lemmon, Hilary McCallion, Mee Ling Ng, Jeremy Parr, David Phoenix, Rashda Rana, Tony Roberts, Deepa Shah, Nazene Smout and Vinay Tanna

**Apologies:** Michael Cutbill

**In attendance:** Pat Bailey, Michael Broadway, Richard Flatman and James Stevenson

*Supplements –*

- *Access and Participation Plan*
- *Public Benefit guidance - for information only*