London South Bank

University

	PAPER NO: AC.10(12)	
Committee:	Audit Committee	
Date:	09 February 2012	
Subject:	Internal Audit Key Performance Indicators 2011/12	
Author:	Darrell Pariag, Corporate & Business Planning Manager	
Executive sponsor:	Richard Flatman, Executive Director of Finance	
Recommendation by the Executive:	The Executive recommends that the Audit Committee considers and approves the agreed KPIs and notes current progress.	

Executive summary

The Key Performance Indicators shown in the attached report have been developed to ensure that the Internal Audit programme meets agreed service standards. The report sets specific targets for key stages in the Internal Audit process as well as more general targets.

Attachment:

• Key Performance Indicators 2011/12

	Board/Committee	Date
Matter previously	n/a	
considered by:		
Further approval	n/a	
required?		

Communications – who should	n/a
be made aware of the decision?	

London South Bank University Key Performance Indicators 2011/12 January 2012 update pwc

At each stage of the audit specific measurable targets are in place to ensure the annual audit programme is efficient and effective:

Audit Stage	Delivery	Progress as at January 2012
Production of Annual Internal Audit Plan	The annual internal audit plan will be produced for the May Audit Committee. The plan will be risk based and linked to the University's Risk Register. Once the plan is approved by the Audit Committee any further material changes must be approved by the Committee.	Achieved. Plan for 2011/12 discussed at May 2011 Audit Committee and approved at September 2011 Audit Committee.
Terms of Reference	All internal audit ToRs will be agreed with the audit sponsor at least 1 week before the fieldwork start date.	Achieved.
Fieldwork	All audit fieldwork will be recorded on our electronic working paper system.	Achieved.
Exit meeting	An exit meeting will be held at the end of each audit to discuss the audit findings and recommendations with the audit sponsor.	Achieved.
Draft report	The draft report will be issued to the audit sponsor and Executive Director of Finance within 10 working days of the completion of fieldwork.	Achieved.
Management response	The audit sponsor will provide the engagement manager with a complete written response to the internal audit report within 10 days of receipt of the draft report. Where there is disagreement over the report or recommendations, these must be resolved within 10 working days of the problem being highlighted.	Achieved.
Final report	The final report will be issued to the audit sponsor and Executive Director of Finance within 5 working days of receiving the management response. The final report will include a schedule identifying responsibility and a timescale for implementation of the recommendations.	Achieved.
Audit Committee	The engagement manager or Head of Internal Audit will provide an internal audit update report to each Audit Committee (unless requested not to) and an internal audit annual report to the Audit Committee each year.	Achieved. Reports provided to September and November 2011 Audit Committees.

General KPIs

КРІ	Measurement	Progress as at January 2012
Pre Audit Committee meetings	The engagement manager will meet with the Executive Director of Finance a minimum of 3 weeks before each Audit Committee to discuss progress and reports to be presented to the Audit Committee.	Achieved. Audit Committee 21 September 2011, Progress meeting 26 August 2011. Audit Committee 16 November 2011, Progress meeting 19 October 2011.
100% of audits delivered against the annual internal audit plan	Progress against plan detailed in the Annual Internal Audit report. Any changes to the Internal Audit plan will be agreed with Executive Director of Finance (and the Audit Committee, where material) prior to action.	Ongoing.
Management feedback > 7 or above.	A client satisfaction survey will be issued annually. Results will be shared with the Audit Committee, Executive Director of Finance and any results < 7 discussed and remedied.	Achieved. Overall satisfaction with service score was 8.
Audit Committee feedback > 7 or above	A client satisfaction survey will be issued annually to the Chair of the Audit Committee. Results will be shared with the Audit Committee, Executive Director of Finance and any results < 7 discussed and remedied.	No response received.