

## Meeting of the Board of Governors

4.00\* - 6.00 pm on Thursday, 12 July 2018  
in 1B27 - Technopark, SE1 6LN

### Agenda

\* Pre-Board presentation at 3.30pm in 1B27: student retention

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
1.	Welcome and apologies		JC
2.	Declarations of Interest <i>Governors are required to declare any interest in any item of business at this meeting</i>		JC
3.	Minutes of previous meeting <ul style="list-style-type: none"> <li>• Board of Governors, 17 May 2018</li> <li>• General Meeting, 17 May 2018</li> </ul>	3 - 14	JC
4.	Matters arising		JC
	<b>Chair's business</b>		
5.	Independent governor recruitment update	15 - 16	JC
6.	Feedback from 1:1 conversations with Members on Board effectiveness	Verbal Report	JC
	<b>Items to discuss</b>		
7.	Vice Chancellor's report	17 - 30	PB
8.	Chief Financial Officer's report <ul style="list-style-type: none"> <li>• Draft budget 2018/19 (to approve)</li> <li>• Draft 5-year forecasts (to approve)</li> </ul>	31 - 60	RF
9.	Race Equality Charter Mark	61 - 62	PB
	<b>Items to approve</b>		
10.	Project Larch recommendations	63 - 70	RF
11.	CUC Remuneration Code (to adopt) <ul style="list-style-type: none"> <li>• Oral feedback from RemCo</li> </ul>	71 - 78	JC
12.	Freedom of Speech policy	79 - 88	PB
13.	Fundraising strategy / CC20 compliance	89 - 98	PB
14.	Award of security contract	99 - 104	RF

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15.	Sustainable Development Goals	105 - 108	PB
<b>Items to note</b>			
<i>The following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting</i>			
16.	Reports on decisions of committees	109 - 114	JS
17.	Corporate risk	115 - 122	RF

**Date of next meetings**  
**Strategy day - 10.00 am on Thursday, 27 September 2018**  
**Board meeting – 4pm on Thursday, 18 October 2018**

We are pleased to invite you to drinks in the Technopark garden from 6pm-7:30pm with members of the Executive and senior management.

**Members:** Jerry Cope (Chair), Douglas Denham St Pinnock (Vice-Chair), Steve Balmont, Shachi Blakemore, Duncan Brown, Julie Chappell, Michael Cutbill, Nelly Kibirige, Kevin McGrath, Peter Fidler, Mee Ling Ng, Hilary McCallion, Jenny Owen, Tony Roberts and Nazene Smout

**Apologies:** David Phoenix

**In attendance:** Pat Bailey, Richard Flatman, James Stevenson and Michael Broadway

**Supplementary information:** Charity fundraising: a guide to trustee duties (CC20)