	ommittee self assessment																
UESTIONNAIR																	
JESTIONNAIR	Scores:			l	ı												
	1 = strongly disagree																
	2 = partly disagree																
	_3 = partly agree																
	4 = strongly agree																
			بإبا														
Mar-12	Question title	No of	f partic	cipant	ts:	5											
	Question title		Scor	20.													
REAS					3 4	1 TeamScore	Check	Ave									
	Committee right size		0		1 (3 15		3.75									
1.b	Sufficiently diverse		0	0	1 3	<mark>3</mark> 15	4	3.75									
	Appropriate induction		_	_	2 (10		2.50									
	Mix of knowledge and skills		_	•	2 2	<mark>2</mark> 14	4	3.50									
	Understand LSBU's mission		_	0	1 3	3 15		3.75									
	Meetings sufficient number		0		3 2	2 17		3.40									
	Meetings right length Good quality info		_	3	1 4	<mark>4</mark> 18 1 13	5	3.60 2.60									
	Info distributed in timely manner		0	3	1 .	1 13	5	2.60									
	Chair leads meetings well		0	-	1 4	<mark>4</mark> 19	5	3.80									
5.b	Chair manages relationships		_	-	0 5	5 20	5	4.00									
5.c	Chair encourages all to contribute		0		0 5	5 20	5	4.00									
	Clear boundaries between committee and bo	ard	0		3 2	<mark>2</mark> 17		3.40									
	Committee meets delegated responsibilities		0		3 2	2 17		3.40									
	Committee communicates with board		0		1 4	<mark>4</mark> 19		3.80									
	Clear boundaries between committee and ex	ес		2	2 ′	1 14 3 17	5	2.80									
	Development of strategy constructive Chair communicates well with exec		_		2 3	3 17 3 18		3.40 3.60									
	Exec communicates well with committee		_		2	1 14		2.80									
7.0	Exec communicates well with committee		1 1		_	1 14		2.00									
	Key				+												
1	Committee size and composition																
	Meetings of the committee																
	The Chair																
	Relationship of Committee and Board																
7	Relationship of Committee and Exec																
					_												
ree text answe	Comments on Committee size and compo	oitio		_	+												
	I fear that I have not been able to attend mar			in ne	erson	- so do not h	lave commer	ts on the si	ze an d con	l noosition of th	L cannot recall ANY i	induction – although i	t may he th	ought that	as Chairma	n of the Audit Committee I should ha	ave needed none
	I am not sure that it has always been easy to																ave needed none.
	As members are drawn from the Board of Go												J. J				
	Not sure whether new members need or get			ĺ													
	some of the executive skills have proved to b	e lacl	king w	vrt pro	oducir	ng a business	case										
	The Committee is of the right size, but I think it wo																
	The committee relies on the knowledge and experi		of the p	proper	rty cor	mmittee chair, p	reviously the E	Bd had two co	onstruction ex	xperts. The ctte	e may be further enhanced with the a	dditional appointment of	an additiona	al construction	n expert as a	an independent governor. This was the s	situation in 2008/09.
	Comments on meetings of the committee			4 -				-1:66:146		Th:		 				111	
	On occasion the information provided has be Latterly papers have been provided in good t					_	enced by the	difficulty of (discussion.	Inis appears	partly to have been caused .by a i	lack of appreciation of	r what the c	ommittee v	vouia exped	ct to see.	
	My point about he number of papers is that the						subjects _ h	ut not alway	s of the righ	t quality							
	Some information arriving too close to meeting				<u> </u>					it quality.							
	Due to operational matters, ad hoc specific m							acilitated as	necessarv	over the last f	ew vears.						
	Sufficient discussion around each agenda																
	I've not found any lack of opportunity for appr	ropria	te dis	cussi	on in	meetings											
	land and the same	say															
	Not a problem – the committee will have its s			- 11	aal:4	y papers		<u> </u>									
	Sufficient but discussion could have been sho	orter v						ch agenda i	tem.						1		
	Sufficient but discussion could have been shall n my opinion, I believe that the chair facilitate	orter v				ough discussi	on around ea	T agonaa .		I	l .				1	1	
	Sufficient but discussion could have been shall n my opinion, I believe that the chair facilitat Agree this is the case.	orter v es su	fficien	nt and	thore												
	Sufficient but discussion could have been shall my opinion, I believe that the chair facilitat Agree this is the case. Sufficient monitoring of committee against	orter v es su	fficien	nt and	thore			gonda									
	Sufficient but discussion could have been shall my opinion, I believe that the chair facilitat Agree this is the case. Sufficient monitoring of committee agains No	es su	fficien nned	strate	thord	and operatio	nal targets										
	Sufficient but discussion could have been shall my opinion, I believe that the chair facilitate Agree this is the case. Sufficient monitoring of committee against No Too early to comment but monitoring process.	es su es pla ess ne	fficien nned eeded	strate	thord egic Studer	and operation	nal targets Enterprise C	entre	mance aga	inst planned	trategic and operational targets h	out I am unable to stat	te whether	these mech	nanisms hav	/e been adhered to.	
	Sufficient but discussion could have been shall my opinion, I believe that the chair facilitat Agree this is the case. Sufficient monitoring of committee agains No	es su es pla ess ne d app	fficien nned eeded ropria	strate I for Solte me	egic Studer	and operation of Centre and disms to monitisms to monitisms.	nal targets Enterprise Cotor the University	centre rsity's perfor				out I am unable to stat	te whether t	these mech	nanisms hav	ve been adhered to.	
	Sufficient but discussion could have been shall my opinion, I believe that the chair facilitat Agree this is the case. Sufficient monitoring of committee against No Too early to comment but monitoring proced I believe that the committee has implemented	es su es pla ess ne d app	fficien nned eeded ropria	strate I for Solte me	egic Studer	and operation of Centre and disms to monitisms to monitisms.	nal targets Enterprise Cotor the University	centre rsity's perfor				out I am unable to stat	te whether t	these mech	nanisms hav	/e been adhered to.	
	Sufficient but discussion could have been shall my opinion, I believe that the chair facilitat Agree this is the case. Sufficient monitoring of committee agains No Too early to comment but monitoring proced believe that the committee has implemented Yes, the committee receives an annual KPI results.	es su est pla ess ne d app	nned eeded ropria	strate I for Some the E	egic Studer echan	and operation int Centre and disms to monitiata, and a reg	nal targets Enterprise Cotor the University	entre rsity's perfor	egarding ac	tivity regardin	the estate.						ment to proposals
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	Sufficient but discussion could have been shall my opinion, I believe that the chair facilitat Agree this is the case. Sufficient monitoring of committee agains No Too early to comment but monitoring proced believe that the committee has implemented Yes, the committee receives an annual KPI of Comments of Chair My only hesitation here concerns the preparathere may also have been a problem over In the end of course, I do not know how Keeping In the end of course, I do not know how Keeping In the end of course, I do not know how Keeping I believe that the case.	es su est pla ess ne d app eport aratio er the en has	nned eeded ropria from n for n LSBU s relate	strate If for Some the E Implementation If MT and Implementation If MT	egic Studenechan MS d ngs –	and operation to Centre and aisms to monite lata, and a regarder co-orning that they	nal targets Enterprise Cotor the Universidar operation Indination between the country that reached appy he is at	Sentre resity's perfor anal report re veen the cha a more adv bout that – I	egarding ac airman and vanced poir would defe	tivity regardin the LSBU ma t in the appro r to his judger	g the estate. nagement team might have spotte val process than was the case – the the thick that it is not to be the thick that the thick the thick the thi	ed in advance that the his too might have be needs to be done on	proposed pen eased bethis.	papers wou	ıld not be ac	dequate to secure committee agreen	nent to proposals
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Data entry

Communication seems OK because of the identity of the board members on the committee.	
I am not always sure of the clear boundaries – I think that recent subjects may lead to questions about this	
There is a potential conflict between the role of the property committee and the policy and resources committee. This has become apparent when seeking approval for projects (i.e. £11.6M, improvement to student environment)	
and has the potential to delay delivery of these projects in line with business expectations. This could also result in a paper having to be presented to P&R, property committee and the Board	
Comments on committee relationship with University Executive	
See my above comments – which also appear relevant here.	
The communication with the MT have not been consistently comfortable.	
Governors are picking up some executive responsibilities due to weaknesses in proposals	
Greatest Strength	
A well balanced committee	
heavyweight and skilled membership	
estates planning	
I believe that the committee's single greatest strength is the ability to reach consensus	
independent governors consider matters associated with the estate, not only on a financial basis but from an holistic perspective	
Greatest Weakness	
The main challenge arises from the scale and complexity of projects being reviewed. Their exceptional nature means the committees expectations are not always anticipated by the executive.	
Clarity of role and the committee's expectations of the MT	
financial justification for estates plans	
at times it appears that some members 'only' see the student as a consumer rather than a product, who is a consumer of LSBU.	
Potential conflict with P&R and potential duplication of roles is a potential weakness	
What does committee most need to approve	
Early consideration of major projects.	
justifying capital expenditure and demonstrating a passion for rigorous cost management	
To focus on monitoring delivery of construction projects and the wider estates strategy.	