

Meeting of the Finance, Planning and Resources Committee

4.00 - 6.00 pm on Tuesday, 5 November 2019
in 1B16 - Technopark, SE1 6LN

Agenda

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
1.	Welcome and Apologies		MC
2.	Declarations of Interest		MC
3.	Minutes from the last meeting	3 - 6	MC
4.	Matters Arising	7 - 8	MC
Finance			
5.	Student recruitment update	9 - 16	NL
6.	Student retention and progression update	17 - 22	NL
7.	Management accounts to September 2019	23 - 30	RF
8.	2019 finance return to OfS	31 - 44	RF
9.	Draft out-turn: annual report and accounts, 2018/19	45 - 108	RF
10.	Key performance indicators - targets	109 - 112	RF
11.	Research and enterprise update	To Follow	PI
People and Organisation			
12.	Staff survey 2019 key themes	To Follow	NL
Chair's business			
13.	FPR area of focus	Verbal Report	MC
Items to note			
14.	Annual fundraising report 2018/19	113 - 118	NL

Date of next meeting
4.00 pm on Tuesday, 25 February 2020

Members: Michael Cutbill (Chair), Jerry Cope, Peter Fidler, Nelly Kibirige, Mee Ling Ng, David Phoenix and Deepa Shah

In attendance: Pat Bailey, Michael Broadway, Richard Flatman, Paul Ivey, Nicole Louis, Ralph Sanders and James Stevenson

No. Item

Pages

Presenter

Appendix for information only:

- Higher Education Financial Statements, KPMG Benchmarking, 2017/18