

Meeting of the Audit Committee

4.00 - 6.00 pm on Tuesday, 7 February 2017 in 1A01 Board Room - Technopark, SE1 6LN

Agenda

No. Item

12. TRAC return

PagesPresenter203 - 220RF

Date of next meeting 4.00 pm on Thursday, 8 June 2017

- Members: Steve Balmont (Chair), Mee Ling Ng and Roy Waight
- Apologies: Shachi Blakemore
- **In attendance:** Charlotte Bilsland, Natalie Ferer, Richard Flatman, Justin Martin, David Phoenix, Carol Rudge, James Stevenson, Shân Wareing (for item 8) and Michael Broadway.

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| | PAPER NO: AC.XX(17) |
|--|--|
| Paper title: | Transparency approach to costing (TRAC) return |
| Board/Committee | Audit committee |
| Date of meeting: | 7 February 2017 |
| Author: | David Kotula, Reporting Analyst |
| Executive/Operations sponsor: | Richard Flatman – Chief Financial Officer |
| Purpose: | To obtain retrospective approval of the TRAC return, which is a mandatory return made to HEFCE annually in January. The purpose of the Transparency Review is to demonstrate the full costs of research and other publicly funded activities in higher education to improve the accountability for the use of public funds. Our return was prepared in accordance with the regulations set down by HEFCE for the preparation of the TRAC return. The completed return was reviewed by Ralph Sanders - Director of Planning, Information and Reporting FMI, Natalie Ferer, Financial Controller FMI and Richard Duke, Head of the Business Intelligence Unit. The report was submitted within the deadline set by HEFCE. |
| Which aspect of the Strategy/Corporate Delivery Plan will this help to deliver? | Strategic enablers – financial sustainability. |
| Recommendation: | That committee approves the report. |

| Matter previously considered by: | Audit Committee | Annually |
|----------------------------------|-----------------|----------|
| Further approval required? | None | N/A |



Introduction

The Transparent Approach to Costing return (TRAC) is a mandatory return made annually in January.

The key purpose of the TRAC analysis is to provide an analysis of the costs and income allocated by Teaching, Research and Other activity.

The key risk is incorrect data analysis leading to erroneous results.

HEFCE guidance requires that the return is approved by a Committee of the Board of Governors. The purpose of this report is to provide assurance and request retrospective approval of the return for 2015/16.

Assurances regarding process

The following assurances are provided to Committee with regard to process:

- 1. Reconciliation to accounts
 - The TRAC return is an annual return completed every January. The basis for the 2015/16 return was the financial accounts for year ending 31/07/2016. The return has been checked and reconciles to the published financial accounts
 - This information includes costs down to individual staff level for teaching staff and to cost centre level for support staff. The individual staff costs are extracted from payroll data used in the Management Accounts and the staff cost data in Agresso. All figures have been reconciled back to the published accounts.
- 2. Compliance with guidelines/regulations
 - The return has been prepared in accordance with the regulations set down by HEFCE for the preparation of the TRAC return (Ref. 5.1 – Aug 2014). This includes any updated regulations or issues raised at the TRAC selfhelp groups organised by the TRAC Development Group and the British Universities Finance Director's Group (BUFDG).
 - Cost adjustments have been made to the published accounts to reflect Return on Finance and Investment (RFI) and infrastructure costs. These



have been calculated based on the TRAC regulations and are designed to reflect the true cost of running LSBU.

- Cost drivers are based on Time Allocation Schedules (TAS), Workload Planning datasets, student FTE derived from the HESES15 dataset, staff FTE's derived from Payroll and HR establishment datasets, space allocation from the EAF Tribal K2 System, and library usage data from LLR.
- All cost data is derived from the Agresso finance system at a cost centre and source code level. This data is reconciled against the source files used by the Financial Accountant to produce the published accounts.
- The robustness and accuracy of the data was verified during a review process by Ralph Sanders Financial Planning Manager.
- 3 Prior Discussions and review.
 - The completed return has been reviewed by Ralph Sanders Director of Planning, Information and Reporting, Natalie Ferer, Financial Controller in her role as the data steward for Agresso, and Richard Duke head of BIU.
 - The report was submitted within the deadline set by HEFCE.
- 4 Variances.

• The 2015/16 FEC Indirect rate is £45,675 this is 1.5% lower than last year's figure of £45,675.

• The FEC rate will be kept at the same rate as 2014/15 (but with one year of additional indexation) due to sector wide uncertainty over the impact from the introduction of the FRS102 accounting standards.

• LSBU's target surplus for sustainable operations was £18.289 million, compared to £12.429m in 2014/15. This increase was due to changes in the way assets were determined post FRS102 implementation.

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Institution: London South Bank University

| UKPRN: 10004078 TRAC Peer Group: E | | | |
|---|--|--|---------------------------------------|
| | | | |
| Declaration by Head of Institution* | | | |
| I confirm that the costs, income and charge-out (Version 2.0 July 2016, http://www.hefce.ac.uk/f | rate information reported in the attached return have been pre unding/finsustain/trac/). | pared in accordance with the TRAC requirement | nts as set out in the TRAC guidance |
| | ce against each requirement listed in the guidance has been c less and has either confirmed compliance or has drawn up an e section 2.1.5.18). | | |
| With reference to the TRAC data loaded on: | TRAC data not yet uploaded | | |
| | - line of the the TDAO of the second | Date of meeting at which compliance was co | nfirmed |
| Name of Board committee which confirmed com Audit Committee | pliance with the TRAC requirements. | (Please enter in the format of dd/mm/yyyy) 07/02/2017 | |
| | | | |
| | | | |
| If the Board Committee is meeting after the date | of this return, please also state in the box below who provider | d the confirmation for this return. and the date (| e.g. Chairman's Action. or management |
| | lies with the Board Committee for this confirmation. | | |
| Name of person/committee who provided confirm | nation for this return. | Date of confirmation (Please enter in the format of dd/mm/yyyy) | |
| Richard Flatman | | 31/01/2017 | |
| | | | |
| | | | |
| | | | |
| Signed: (Head of Institution*) | | | |
| Name: | Professor David Phoenix | | |
| Title: | Vice-Chancellor & Chief Executive | | |
| Date: | 31/01/17 | | |
| To be returned no later than 31st January 20 | 17. Earlier submissions are encouraged. | | |

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The name and title of the Head of Institution* must be completed before the return is uploaded to the HEFCE extranet (secure area of the HEFCE website). The results file should then be printed and signed by the Head of Institution*. Please scan the signed hard copy and upload electronically to the funding councils via the HEFCE extranet. The Funding Councils do not require a paper copy.

 * Accountable Officer where this is not the Head of the Institution

Institution: London South Bank University UKPRN: 10004078 TRAC Peer Group: E

IN CONFIDENCE

To be returned no later than 31st January 2017. Earlier submissions are encouraged.

This worksheet has passed all validation checks

Institutional results

| Data collected for use by the Funding Councils | | | | | |
|--|--------------------------|---------|-------------|---------|-------------|
| | | 2015-1 | 6 | 2014-1 | 5 |
| | | | As a % of | | As a % of |
| Actual Operating Surplus | | £000 e | expenditure | £000 e | expenditure |
| Total income* (derived from audited financial statements) | Calculated in Section A1 | 138,190 | | 141,127 | |
| Total expenditure* (derived from audited financial statements) | Calculated in Section A1 | 134,907 | | 142,293 | |
| Operating surplus/(deficit) | | 3,283 | 2.4% | -1,166 | -0.8% |
| Target Operating Surplus | | | | | |
| Infrastructure adjustment | | 5,047 | 3.7% | 3,127 | 2.2% |
| Return for financing and investment adjustment | | 13,242 | 9.8% | 9,302 | 6.5% |
| Target surplus for sustainable operations (infrastructure adjustment + RFI adjustment) | | 18,289 | 13.6% | 12,429 | 8.7% |
| Sustainability gap (difference between target surplus for sustainable operations and ope | rating | | | | |
| surplus/(deficit)) | • | 15,007 | 11.1% | 13,595 | 9.6% |
| Full economic cost (total expenditure + target surplus for sustainable operations) | | 153,196 | 113.6% | 154,722 | 108.7% |

* The income and expenditure lines as reported in the Consolidated Statement of Comprehensive Income should be adjusted, where appropriate, in respect of pension costs, gains or losses on disposal of fixed assets, gains or losses on investments, the share of surpluses/deficits in joint ventures and associates, taxation charges or credits and non-controlling interests in line with section 3.1.4.8 of the TRAC guidance.

Notes:

1. Please ensure that the net RFI adjustment on expenditure is calculated in accordance with the guidance provided at sections 3.2.4.7 and 3.2.5.5 of the TRAC guidance (http://www.hefce.ac.uk/funding/finsustain/trac/).

Is your institution eligible for and applying dispensation from 1 April 2017? Please select Yes/No from the drop-down box

(Eligibility is defined as institutions with less than £3,000,000 annual research income from public sources. A rolling average of research income (over five years) is used to assess whether £3,000,000 has been reached or not. More information on dispensation can be found in annex 1.2b of the TRAC guidance (July 2016, http://www.hefce.ac.uk/funding/finsustain/trac/))

Analysis of TRAC results

(A) TRAC income and full economic costs by activity

Data collected for use by the Funding Councils

2015-16

| | Teaching | | | Other | Tota |
|---|----------------------------|--------------------------------|------------------|---------------|--------------|
| | Publicly | Non-publicly | | | |
| | funded | funded | | | |
| | £000 | £000 | £000 | £000 | £000 |
| Income | 104,038 | 10,181 | 5,566 | 18,405 | 138,190 |
| TRAC full economic costs | 114,473 | 10,092 | 11,286 | 17,345 | 153,196 |
| Recovery of full economic costs (income | 90.9% | 100.9% | 49.3% | 106.1% | 90.2% |
| 2014-15 | | | | | |
| 2014-15 | | | | 0.1 | |
| 2014-15 | Teac | 0 | Research | Other | Tota |
| 2014-15 | Publicly | Non-publicly | Research | Other | Tota |
| 2014-15 | Publicly funded | Non-publicly funded | | | |
| 2014-15 | Publicly | Non-publicly | Research £000 | Other £000 | Tota £000 |
| 2014-15 | Publicly funded £000 | Non-publicly funded £000 | £000 | £000 | £000 |
| - | Publicly funded | Non-publicly funded | | | |
| 2014-15 Income TRAC full economic costs | Publicly funded £000 | Non-publicly funded £000 | £000 | £000 | £000 |

Note: Income allocation guidance is contained in Annex 3.5a and 3.5b of the TRAC guidance and can be found here: http://www.hefce.ac.uk/funding/finsustain/trac/

(B) Research income and full economic costs by research sponsor type Data collected for use by the Funding Councils and RCUK 2015-16 Recurrent research funding from European the funding Institution-Postgraduate Research Other govt UK-based Total councils own funded research Councils departments Union¹ Charities Industry Research £000 £000 £000 £000 £000 £000 £000 £000 £000 1.820 189 Income 645 869 583 659 249 552 5,566 <u>208</u> TRAC full economic costs 3,301 5,0Page 849 260 11,286 347 72 Recovery of full economic costs (income 19.5% 72.7% 71.8% 76.6% 49.3%

No

| Institution: London South Bank University | | | | | | | | |
|---|--------------|--------------|----------|-------------|--------------------|-----------|-----------------------|----------|
| UKPRN: 10004078 | | | | | | | | |
| TRAC Peer Group: E | | | | | | | | |
| Recurrent | | | | | | | | |
| research | | | | | | | | |
| funding from | | | | | | | | |
| the funding | Institution- | Postgraduate | Research | Other govt | European | UK-based | | Total |
| councils | own funded | research | Councils | departments | Union ¹ | Charities | Industry ² | Research |
| £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Income 1,956 | 656 | 746 | 661 | 320 | 230 | 338 | 810 | 5,715 |
| TRAC full economic costs | 3,174 | 4,803 | 868 | 397 | 358 | 458 | 1,048 | 11,106 |
| Recovery of full economic costs (income | 20.7% | 15.5% | 76.1% | 80.6% | 64.3% | 73.7% | 77.3% | 51.5% |

¹ European Union covers EU government bodies including the Commission. This is the same as that defined under 3(h) in Table 7 of the HESA Finance record.

² Industry should include all other organisations such as UK industry, commerce and public corporations, UK Other, EU non-government organisations (i.e. EU-based charities, EU industry and EU other) and Overseas organisations (Non-EU based charities, Non-EU industry and Non-EU other).

For further details of definitions please see sections 3.1.4.1 and 1.3.2.4 of the TRAC guidance (http://www.hefce.ac.uk/funding/finsustain/trac/).

It is not currently a TRAC requirement to reallocate income and costs relating to PGR activity away from the external research sponsor type to the PGR category. However it is possible this could become mandatory, at least for research intensive institutions in the future. Please indicate in the box on the right whether your institution already reallocates income and costs to the PGR category. If you do not have any PGR income or costs please select "N/A".

No, we do not reallocate income and costs away from the external research sponsor type to the PGR category.

Institution: London South Bank University UKPRN: 10004078 TRAC Peer Group: E

Further analysis of TRAC results

This worksheet has passed all validation checks

(A1) Derivation of TRAC income and expenditure figures

Data collected for use by the Funding Councils

| | 2015-16 | 2014-15 |
|--|---------|---------|
| | £000 | £000 |
| Total income ¹ | 138,178 | 141,121 |
| + gain on disposal of fixed assets | 0 | 0 |
| + gain on investments | 12 | ő |
| + share of operating surplus in joint ventures | 0 | 0 0 |
| + share of operating surplus in associates | 0 | 0 |
| + taxation credit | 0 | 0 |
| TRAC income | 138,190 | 141,127 |
| Total expenditure ² -/+ (Cost)/credit attributable to the periodic revaluation of [USS and SAUL] | 134,907 | 142,293 |
| pension scheme liabilities | 0 | 0 |
| + [USS and SAUL] employer pension deficit contributions excluded from | | |
| expenditure in financial statements | 0 | 0 |
| + loss on disposal of fixed assets | 0 | 0 |
| + loss on investments | 0 | 0 |
| + share of operating deficit in joint ventures | 0 | 0 |
| + share of operating deficit in associates | 0 | 0 |
| + taxation charges ³ | 0 | 0 |
| +/- (surplus)/deficit attributable to non-controlling interests | 0 | 0 |
| TRAC expenditure | 134,907 | 142,293 |

¹ From FRS 102 accounts - income as reported in the Consolidated Statement of Comprehensive Income ² From FRS 102 accounts - expenditure as reported in the Consolidated Statement of Comprehensive Income ³ Transfer a characterization of the statement of the Consolidated Statement of Comprehensive Income

³Taxation charges should include taxation on research and development credit (RDEC).

(A2) TRAC income and full economic costs by activity - Further analysis

Please select which model has been applied to account for government grants: Government revenue grants Accrual model

Government revenue grants Government capital grants (excluding grants for land)

2015-16

| 2015-16 | | | | | |
|--|----------|------------------|----------|---------|---------|
| | Teac | hing | Research | Other | Total |
| | Publicly | Non-publicly | | | |
| | funded | funded | | | |
| | £000 | £000 | £000 | £000 | £000 |
| Items included in income | 2000 | 2000 | 2000 | 2000 | 2000 |
| TRAC income | 104,038 | 10,181 | 5,566 | 18,405 | 138,190 |
| Donations and Endowments (note 1) | 104,000 | 10,101 | 5,500 | 10,400 | 150,150 |
| New Endowments received and included in total income | 0 | 0 | 0 | 0 | 0 |
| | | 0 | 0 | 0 | 0 |
| New Donations included in total income | 0 | 0 | 0 | 0 | 0 |
| New capital grants received in the year (note 2) | | | | | |
| New Government Capital Grants included in total income | 0 | 0 | 0 | 0 | 0 |
| New Non Government Capital Grants included in total income | 0 | 0 | 0 | 0 | 0 |
| Material (Exceptional) income (note 3) | | | | | |
| Other material items (included in total income)*** | 0 | 0 | 0 | 0 | 0 |
| Total income after adjusting for the above items | 104,038 | 10,181 | 5,566 | 18,405 | 138,190 |
| | | | | | |
| Items included in full economic costs | | | | | |
| TRAC full economic costs (from Section A) | 114,473 | 10,092 | 11,286 | 17,345 | 153,196 |
| Material (Exceptional) expenditure (note 3) | | | | | |
| Staff restructuring costs (included in total expenditure) | 0 | 0 | 0 | 0 | 0 |
| Costs of fundamental reorganisation or restructuring (included in | | | | | |
| total expenditure) | 0 | 0 | 0 | 0 | 0 |
| (Gain) or loss on sale or termination of an operation (included in | | | | | |
| total income or total expenditure as appropriate) | 0 | 0 | 0 | 0 | 0 |
| Other material items (included in total expenditure)*** | 0 | 0 | 0 | 0 | 0 |
| Total full economic costs after adjusting for the above items | 114,473 | 10,092 | 11,286 | 17,345 | 153,196 |
| | | 10,002 | 11,200 | 17,0-10 | 100,100 |
| 2014-15 | | | | | |
| | Teac | hina | Research | Other | Total |
| | Publicly | Non-publicly | | | |
| | funded | funded | | | |
| | £000 | £000 | £000 | £000 | £000 |
| Items included in income | 2000 | 2000 | 2000 | 2000 | 2000 |
| TRAC income | 100,150 | 11,634 | 5,715 | 23,626 | 141,127 |
| | 100,150 | 11,034 | 5,715 | 23,020 | 141,127 |
| Donations and Endowments (note 1) | • | _ | ~ | _ | ^ |
| New Endowments received and included in total income | 0 | 0 | 0 | 0 | 0 |
| New Donations included in total income | 0 | 0 | 0 | 0 | 0 |
| New capital grants received in the year (note 2) | | | | | |
| New Government Capital Grants included in total income | 0 | 0 | 0 | 0 | 0 |
| New Non Government Capital Grants included in total income | 0 | 0 | 0 | 0 | 0 |
| Material (Exceptional) income (note 3) | | | | | |
| Other material items (included in total income)*** | 0 | 0 | 0 | 0 | 0 |
| Total income after adjusting for the above items | 100,150 | 11,634 | 5,715 | 23,626 | 141,127 |
| , 0 | | | | | |
| Items included in full economic costs | | | | | |
| TRAC full economic costs (from Section A) | 110,402 | 11,364 | 11,106 | 21,850 | 154,722 |
| Material (Exceptional) expenditure (note 3) | | | ~ | | |
| Staff restructuring costs (included in total expenditure) | | 10 0 | 0 | 0 | 0 |
| Costs of fundamental reorganisation or restructuring (included in | Page 2 | .IU [°] | v | v | 0 |
| 5 | | 0 | 0 | 0 | 0 |
| total expenditure) | 0 | U | U | U | 0 |
| | | | | | |

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Accrual model

| Institution: London South Bank University UKPRN: 10004078 | | | | | | |
|--|---------|--------|--------|--------|----------|--|
| TRAC Peer Group: E | | | | | | |
| (Gain) or loss on sale or termination of an operation (included in | | | | | | |
| total income or total expenditure as appropriate) | 0 | 0 | 0 | 0 | 0 | |
| Other material items (included in total expenditure)*** | 0 | 0 | 0 | 0 | 0 | |
| Total full economic costs after adjusting for the above items | 110,402 | 11,364 | 11,106 | 21,850 | 154,722 | |
| | | | | | <u> </u> | |
| *To include where senarately analysed on the face of the Consolidated Statement of Comprehensive Inc | ome | | | | | |

To include where separately analysed on the face of the Consolidated Statement of Comprehensive income

Note: Income allocation guidance is contained in Annex 3.5a and 3.5b of the TRAC guidance and can be found here: http://www.hefce.ac.uk/funding/finsustain/trac/

(B1) Research income and full economic costs by research sponsor type - Further analysis

| 2015-16 | | | | | | | | | |
|--|-----------------------|-----------------|-----------------|---------------|---------------|----------|------------|------------|------------|
| | Recurrent research | | | | Other | | | | |
| | funding from I | nstitution-own | Postaradua | Research | | European | I IK-hased | | Total |
| | the funding | | te research | Councils | 0 | Union* | | Industry** | Research |
| | councils £000 | £000 | £000 | £000 | nts £000 | £000 | £000 | £000 | £000 |
| Items included in income | | | | | | | | | |
| TRAC income | 1,820 | 645 | 869 | 583 | 659 | 189 | 249 | 552 | 5,566 |
| Donations and Endowments (note 1) | 0 | 0 | 0 | 0 | 0 | • | 0 | 0 | 0 |
| New Endowments received and included in total income New Donations included in total income | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| New capital grants received in the year (note 2) | v | Ŭ | Ŭ | Ŭ | Ŭ | Ŭ | Ŭ | Ŭ | Ŭ |
| New Government Capital Grants included in total income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Non Government Capital Grants included in total income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Material (Exceptional) income (note 3) | | | | | | | | | |
| Other material items (included in total income)*** | <u> </u> | 0 645 | 0 869 | 0 583 | 0 659 | 0 189 | 0 249 | 0 552 | 0 5,566 |
| Total income after adjusting for the above items | 1,620 | 645 | 009 | 263 | 659 | 169 | 249 | 552 | 5,500 |
| Items included in full economic costs | | | | | | | | | |
| TRAC full economic costs (from Section A) | 11111 | 3,301 | 5,021 | 787 | 849 | 260 | 347 | 721 | 11,286 |
| Material (Exceptional) expenditure (note 3) | | | | | | | | | |
| Staff restructuring costs (included in total expenditure) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Costs of fundamental reorganisation or restructuring (included in | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| total expenditure) (Gain) or loss on sale or termination of an operation (included in | 11111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| total income or total expenditure as appropriate) | 11/1/1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other material items (included in total expenditure)*** | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total full economic costs after adjusting for the above items | | 3,301 | 5,021 | 787 | 849 | 260 | 347 | 721 | 11,286 |
| | | | | | | | | | |
| 2014-15 | Recurrent | | | | | | | | |
| | research | | | | Other | | | | |
| | funding from I | nstitution-own | Postgradua | Research | govt | European | UK-based | | Total |
| | the funding | | te research | | departme | Union* | | Industry** | Research |
| | councils £000 | £000 | £000 | £000 | nts £000 | £000 | £000 | £000 | £000 |
| Items included in income | 1,956 | 656 | 746 | 661 | 320 | 230 | 338 | 810 | 5,715 |
| TRAC income Donations and Endowments (note 1) | 1,900 | 000 | 740 | 001 | 320 | 230 | 330 | 010 | 5,715 |
| New Endowments received and included in total income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Donations included in total income | 0 | 0 | | 0 | 0 | Ő | Ő | 0 | 0 |
| New capital grants received in the year (note 2) | | | | | | | | | |
| New Government Capital Grants included in total income | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| New Non Government Capital Grants included in total income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Material (Exceptional) income (note 3) Other material items (included in total income)*** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total income after adjusting for the above items | 1.956 | 656 | 746 | 661 | 320 | 230 | 338 | 810 | • |
| | | | - | | | | | | |
| Items included in full economic costs | | | | | | | | | |
| TRAC full economic costs (from Section A) | | 3,174 | 4,803 | 868 | 397 | 358 | 458 | 1,048 | 11,106 |
| Material (Exceptional) expenditure (note 3) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Staff restructuring costs (included in total expenditure) Costs of fundamental reorganisation or restructuring (included in | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 11111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 11111 | Ŭ | • | Ŭ | Ŭ | Ŭ | Ŭ | Ŭ | Ĩ |
| total expenditure) (Gain) or loss on sale or termination of an operation (included in | | | | • | 0 | 0 | 0 | 0 | 0 |
| | 1111 | 0 | 0 | 0 | 0 | • | • | 0 | Ũ |
| (Gain) or loss on sale or termination of an operation (included in | | 0 0 3,174 | 0 0 4,803 | 0 0 868 | 0 0 397 | 0 358 | 0 458 | 0 | 0 |

Notes:

1. Both unrestricted donations and restricted donations (endowments) are typically recorded in income when received and form part of the TRAC data income in the year the income is received (associated expenditure is recorded in the year it is made).

2. The total income figure reported in the consolidated financial statements will include income from capital grants as well as from revenue grants.

If the accrual model is adopted for government capital grants, on recognition the capital grant element will be shown as deferred income and then released as funding body, research or other income as appropriate; whereas if the performance model is adopted for government capital grants the capital grant will be recognised as funding body, research, or other income, as appropriate, when performance conditions are met.

The total income figure reported under TRAC does not adjust the total income figure reported in the consolidated financial statements for the government capital grant accounting policy adopted by the institution. There is no such accounting policy choice for non-government capital grants which are recognised as income when performance conditions are met.

3. Exceptional items are not defined by FRS 102. Under FRS 102 items previously classified as exceptional items (as defined by FRS 3 in previous UKGAAP) are known as material items and are included in the main income and expenditure headings. Such items should be included in TRAC income or cost but may be separately analysed in the Annual TRAC return other than those previously analysed "below the line": fundamental restructuring costs and losses on sale or termination of an operation.

=instna =ukprn =peer

IN CONFIDENCE =IF(L19=0,"This worksheet has passed all validation checks",CONCATENATE("This worksheet has

(C) Calculation of the Margin for Sustainability and Investment

Data collected to inform the FSSG evaluation exercise. Completion of this section is mandatory this

The FSSG has continued to evaluate the impact of the proposal to replace the RFI and Infrastructure adjustments with a 'Margin for Sustainability and Investment (MSI)' adjustment. Institutions are asked to calculate their MSI for the AY 2015-16 as part of FSSG's continuing evaluation of the impact of the proposal to replace the RFI adjustment with a 'Margin for Sustainability and Investment (MSI)' adjustment. Institutions are asked to calculate their MSI for the AY 2015-16. Completion of this sheet is therefore **mandatory** for 2015-16. Further information about the MSI and ASSUR process is available on the FSSG web page. Three relevant documents are the FSSG evaluation of the ASSUR pilot (March 2015), the September 2013 newsletter that communicates a modification to the ASSUR reporting, and section four of the ASSUR Implementation notes, which describes how to calculate the MSI.

The measure of 'Earnings Before Interest Taxation, Depreciation and Amortisation' (EBIDTA) is a key part of the MSI adjustment and this was reviewed by the British Universities Finance Directors Group (BUFDG) to ascertain the impact of the new accounting standard FRS 102 on the measure. A new metric of 'adjusted operating cas flow' has been proposed to replace EBITDA as the basis for the financial commitments threshold currently used by HEFCE to assess English HEIs borrowing levels.

It is therefore proposed that for 2015-16 both EBITDA and adjusted operating cash flow information are collected in the TRAC return to enable modelling of the use of adjusted operating cash flow as the basis for MSI rather than EBITDA.

=HYPERLINK("http://www.hefce.ac.uk/media/HEFCE_2014/Content/Funding.and_finance/Financial.sustainability/Pubs/ASSUR_evaluation_March2015.pdf", "=HYPERLINK("http://www.hefce.ac.uk/media/hefce/content/whatwedo/leadershipgovern Evaluation of the 2013/14 ASSUR pilot (January 2016)

Any enquiry about this section of the return should be directed to Andrew Bush, e-mail

The MSI is given by the institution's average required level of cash generation (EBITDA) over six years, divided by the adjusted income for the current year. In this year's return we have asked for an average over 5 years since it is expected that only restated figures (under FRS102) for 2014-15 will be available. Note: the forecast data about the on an FRS102 basis. FSSG ASSUE Implementation Notes -4 Sumbles Ender Internation Notes -

andrew bush@komg.co.uk

| C.1 Earnings Before interest, Tax, Depreciation and Amortisation (EBITDA) | | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|----------|-------------------|
| | Re | estated | Actual | Forecast | Forecast | Forecast | |
| | 20 | 014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 5 year average |
| | | £000 | £000£ | £000 | £000 | £000 | £000 |
| Surplus/(deficit) ¹ | -1166 | 3283 | 1000 | 1300 | 4100 | | =AVERAGE(B23:F23) |
| Share of surplus/(deficit) in joint venture(s) and associates | 0 | 0 | 0 | 0 | 0 | | =AVERAGE(B24:F24) |
| Interest payable ² | 4724 | 4755 | 4777 | 4502 | 4436 | | =AVERAGE(B25:F25) |
| Depreciation | 8759 | 9749 | 11051 | 11982 | 12108 | | =AVERAGE(B26:F26) |
| | | | | | | | |
| Release of deferred capital grants (accruals model only, please enter as negative) | -1586 | -1379 | -1059.438 | -914.263 | -909.145 | | =AVERAGE(B27:F27) |
| Amortisation | 0 | 0 | 0 | 0 | 0 | | =AVERAGE(B28:F28) |
| Change to pension provisions within staff costs | 0 | 0 | 0 | 0 | 0 | | =AVERAGE(B29:F29) |
| EBITDA | =SUM(B23:B29) | =SUM(C23:C29) | =SUM(D23:D29) | =SUM(E23:E29) | =SUM(F23:F29) | | =AVERAGE(B30:F30) |

¹This should be taken from the statement of comprehensive income and is the surplus/(deficit) before other gains/losses and share of surplus/(deficit) in joint ventu

C 2 Adjusted exercise cost (law

| C.2 Adjusted operating cash flow | | | | | | | | | | |
|---|---------------|------------------|----------|---------------|----------|---------------|----------|---------------|----------|-------------------|
| | | Restated | Actual | | Forecast | | Forecast | | Forecast | |
| | | 2014-15 | 2015-16 | | 2016-17 | | 2017-18 | | 2018-19 | 5-year average |
| | | £000 | £000 | | £000 | | £000 | | £000 | £000 |
| Net cash flow from operating activities | 6384 | 24157 | | 15374 | | 16699 | | 19611 | | =AVERAGE(B39:F39) |
| Add: cash received from investment income | 311 | 313 | | 186 | | 150 | | 100 | | =AVERAGE(B40:F40) |
| Add: endowment cash received | 0 | 0 | | 0 | | 0 | | 0 | | =AVERAGE(B41:F41) |
| Deduct: cash paid on interest on borrowings | -1294 | -1309 | | -4399 | | -4383 | | -4309 | | =AVERAGE(B42:F42) |
| Deduct: cash paid on interest element of finance leases | 0 | 0 | | 0 | | 0 | | 0 | | =AVERAGE(B43:F43) |
| Adjusted operating cash flow | =SUM(B39:B43) | =SUM(C39:C43) | | =SUM(D39:D43) | | =SUM(E39:E43) | | =SUM(F39:F43) | | =AVERAGE(B44:F44) |
| C.3 Margin for Sustainability and Investment (MSI) | | | | | | | | | | |
| | | | £000 | | | | | | | |
| Total income (per audited financial statements 2015-16) | | =Further_Analys | is!D17 | | | | | | | |
| Release of deferred capital grants 2015-16 (accrual model only) | | =C27 | | - | | | | | | |
| Adjusted total income 2015-16 | | =C49+C50 | | | | | | | | |
| MSI (calculated using EBITDA) | | =IF(C51=0, 0, (G | 30/C51)) | | | | | | | |
| MSI (calculated using adjusted operating cash flow) | | =IF(C51=0, 0, (G | 44/C51)) | | | | | | | |
| C.4 Apportionment of the MSI and of the infrastructure and RFI adjustment between TRAC categories | | | | | | | | | | |

To inform the evaluation of the MSI that the FSSB are undertaking, it is necessary to understand how the MSI salicated between the TRAC categories (T, R and O). The use of total expenditure as the basis of apportionment between T, R and O has to date been desmed the most appropriate and representative method of apportionment at an institution level. Therefore in the table below, the weights of feaching, Research and Other on a total expenditure basis (TRAC full economic costs from section A, less cost adjustments) have been applied to the MSI, to understand the relative contribution of each activity to this indicator. These data will inform the final appraisal of the MSI and in the use by RCUK of the Research proportion of the MSI in the funding model.

=IF(OR(\$C\$52=0,A Totfec= =IF(OR(\$C\$52=0,A Totf

To support the final FSSG evaluation described above, institutions are asked to provide information on how the 2015-16 Infrastructure and the RFI adjustments are currently apportioned between the TRAC categories.

| | Teaching | Research | Other | | Total |
|--------------------------------------|----------------------------|----------------------------|----------------------------|---------------|-------|
| Infrastructure adjustment (£000) | 0 | 0 | 0 | =SUM(B60:D60) | |
| Infrastructure adjustment (%) | =IF(\$E60=0, 0, B60/\$E60) | =IF(\$E60=0, 0, C60/\$E60) | =IF(\$E60=0, 0, D60/\$E60) | =SUM(B61:D61) | |
| RFI adjustment on expenditure (£000) | 0 | 0 | 0 | =SUM(B62:D62) | |
| RFI adjustment on expenditure (%) | =IF(\$E62=0, 0, B62/\$E62) | =IF(\$E62=0, 0, C62/\$E62) | =IF(\$E62=0, 0, D62/\$E62) | =SUM(B63:D63) | |
| RFI adjustment on assets (£000) | 0 | 0 | 0 | =SUM(B64:D64) | |
| RFI adjustment on assets (%) | =IF(\$E64=0, 0, B64/\$E64) | =IF(\$E64=0, 0, C64/\$E64) | =IF(\$E64=0, 0, D64/\$E64) | =SUM(B65:D65) | |
| | | | | | |

|--|

Please use the text box below if you wish to comment on the appropriateness of the basis of apportionment of the MSI between the TRAC categories. Other options considered were to use Total Estates Expenditure, Management Judgment or allocation based on financial forecasts and capital expenditure lans, but issues were identified with each method that led to the suggestion that Total Expenditure provides the most reasonable basis of apportionment. Please do however provide you views, experience and suggestions on this issue.

C.5 Comparison with the Infrastructure adjustment and the RFI adjustme

The MSI is calculated as a percentage of 2015-16 adjusted income. For ease of comparability, the hirastructure and the RFI adjustments are shown below as a percentage of 2015-16 total income, as well as a percentage of total expenditure.

Infrastructure adjustment RFI (Return for financing and investment) adjustment Infrastructure adjustment + RFI adjustment

ent) adjustment iment

For the purpose of the FSSG study, it would be helpful to understand why the MSI is greater than the sum of the RFI and the Infrastructure adjustments as a percentage of income

| vour institution's MSI is creater than the sum of the RFI and the Infrastructure adjustments as a percentace of total income. please use the text box below to explain why this occurs. | |
|---|--|
| | |

Please also use the text box below for other more general comments or observations on the MSI and the basis of apportionment between the TRAC categories

| n١ | enauiry | about | this | section | of the | e return | should | he | directed | to | Andrew | Bush. | e-mail |
|----|---------|-------|------|---------|--------|----------|--------|----|----------|----|--------|-------|--------|

As a % of income

=IF(TotInc=0, 0, InfAdj curre =IF(TotInc=0, 0, RFIAdj curr =SUM(C77:C78) As a % of expenditure

=A formula2 =SUM(E77:E78) Institution: London South Bank University UKPRN: 10004078

TRAC Peer Group: E

This worksheet has passed all validation checks

(D) Calculation of indirect and estates cost charge-out rates for Research

Data collected for use by the RCUK and for benchmarking

Please select box (shown on the right) if you do not calculate an estates laboratory rate or an estates non-laboratory rate

| 2014-15 charge-out rate indexed three years for application from 1 February 2017 | (see TRAC guid | dance ref. 3.1.4. | 31) |
|--|----------------|-------------------|------------|
| | | Estates non- | Estates |
| | Indirect | laboratory | laboratory |
| 2014-15 unindexed rate (£) prepopulated from the 2014-15 TRAC return | 44,445 | 4,745 | 8,274 |
| Indexation (two years) % prepopulated from the 2014-15 TRAC return | 3.0% | 3.0% | 3.0% |
| Indexation (three years) % | 4.5% | 4.5% | 4.5% |
| Indexed rate (£) | 46,445 | 4,959 | 8,646 |

Please confirm that in deriving the three years indexation you have used the same indexation rates for years one and two (staff and non-staff) as used in the indexation calculation for the 2014-15 TRAC return.

2015-16 charge-out rate indexed two years

Note: The rates calculated in this section should not be used in RCUK bids from 1 February 2017. They are sought to evaluate the impact of FRS102 on the cost rates. The 2014-15 rates with three years indexation, as <u>calculated above should be used</u>. Estates non-Estates non-Indirect laboratory Isboratory

| | | | Indirect | laboratory | laboratory |
|--|---------------|------------|----------|------------|------------|
| Cost per TRAC allocated to research ¹ | | | 5,328 | 325 | 1,035 |
| Academic staff | FTEs | (i) | 589.1 | 147.2 | 441.9 |
| % research time of academic staff | | (ii) | 9.4% | 9.4% | 9.4% |
| Resulting in direct time of academic s | taff | (i) * (ii) | 55.4 | 13.8 | 41.5 |
| Research assistants and fellows | FTEs | | 32.0 | 8.0 | 24.0 |
| PGRs | FTEs | | 173.3 | 98.0 | 75.3 |
| | weighted by | | 0.2 | 0.5 | 0.8 |
| | weighted FTEs | | 34.7 | 49.0 | 60.2 |
| Total FTEs | - | | 122.0 | 70.8 | 125.8 |
| Rate (£) | | | 43,659 | 4,588 | 8,228 |
| Indexation (two years) % | | | 3.0% | 3.0% | 3.0% |
| Indexed year 1 rate (£) | | | 44,969 | 4,726 | 8,475 |
| | | | | | |

¹ Indirect cost pools should include staff restructuring costs other than the costs of a fundamental reorganisation or restructuring. See TRAC guidance 3.2.5.7. The laboratory estates costs should exclude all costs of laboratory technicians and research facilities (which are reported under E.1 below). The non-laboratory estates costs should include relevant elements of these costs, unless you are charging them separately (when again they would then be reported under E.1).

No research facil

Do you calculate and apply different indirect rates for each department? Please select Yes/No from the drop-down box If Yes please list the departments and the rates in table D(a) in the worksheet "RCUK_Departmental_rates"

Do you calculate and apply different estates rates for each department? Please select Yes/No from the drop-down box If Yes please list the departments and the rates in table D(a) in the worksheet "RCUK_Departmental_rates"

(E) Calculation of laboratory technician and research facility charge-out rates for Research Institution: London South Bank University UKPRN: 10004078

TRAC Peer Group: E

Data collected for use by the RCUK and for benchmarking

In section E, it is not a TRAC requirement to identify laboratory technician costs in non-laboratory departments separately from estates costs. If you do identify laboratory technician costs separately, please respond using the drop-down box (this will provide you with cells to enter data in the tables below).

Please choose an option from the drop-down box to inform us if you have no lab technicians and/or no research facilities

| | | Researc | h |
|--|--|--|--|
| | Non- | | |
| | laboratory 1 | Laboratory | Total |
| | £000 | £000 | £000 |
| E.1 Total costs allocated to Research | | | |
| 1. Research facilities ² | | | |
| 2. Laboratory technicians | | | |
| a. DI ³ | | 0 | 0 |
| b. Pool | | 150 | 150 |
| c. Infrastructure | | 0 | 0 |
| Total | | 150 | 150 |
| Total costs | | 150 | 150 |
| ¹ Many institutions will not have identified these costs separately from estates cos ² The row titled Research facilities should include all costs included in the calculat as DI or DA. ³ Please enter the costs of <u>all</u> DI technicians allocated to research irrespective of DI. | ations of the charge-ou | t rates for researc | h facilities, w |
| ² The row titled Research facilities should include all costs included in the calculat as DI or DA. ³ Please enter the costs of <u>all</u> DI technicians allocated to research irrespective of | ations of the charge-ou | t rates for researc | h facilities, w ly to DI, or pa |
| ² The row titled Research facilities should include all costs included in the calculat as DI or DA. ³ Please enter the costs of <u>all</u> DI technicians allocated to research irrespective of DI. | ations of the charge-ou | t rates for researc | h facilities, w ly to DI, or pa |
| ² The row titled Research facilities should include all costs included in the calculat as DI or DA. ³ Please enter the costs of <u>all</u> DI technicians allocated to research irrespective of DI. Please describe the rates that you calculate and apply on research facilities | i whether their salary w on table E(a) in the v laboratory ¹ | t rates for researc | h facilities, w ly to DI, or pa C_Departmer |
| ² The row titled Research facilities should include all costs included in the calculat as DI or DA. ³ Please enter the costs of <u>all</u> DI technicians allocated to research irrespective of DI. Please describe the rates that you calculate and apply on research facilities E.2 Analysis of total estates costs allocated to Research | i whether their salary w on table E(a) in the v laboratory ¹ | t rates for researc ras allocated wholl vorksheet "RCUP Laboratory | h facilities, w ly to DI, or pa C_Departmer Total |
| ² The row titled Research facilities should include all costs included in the calculat as DI or DA. ³ Please enter the costs of <u>all</u> DI technicians allocated to research irrespective of DI. Please describe the rates that you calculate and apply on research facilities E.2 Analysis of total estates costs allocated to Research | tations of the charge-ou is whether their salary w is on table E(a) in the v laboratory ¹ £000 325 | t rates for researc as allocated whole vorksheet "RCUP Laboratory £000 | h facilities, w ly to DI, or pa C_Departmer Total |

| Institution: London South Bank University | | | |
|---|------|-------|------|
| UKPRN: 10004078 | | | |
| TRAC Peer Group: E | | | |
| b. Laboratory technicians | | | |
| i. DI | | 0.0% | 0.0% |
| ii. Pool | | 12.7% | 9.9% |
| iii. Infrastructure | | 0.0% | 0.0% |
| Total | | 12.7% | 9.9% |
| Total | 0.0% | 12.7% | 9.9% |
| | | | |

Note - It is assumed here, for benchmarking purposes only, that all research facility and laboratory technician costs were originally part of a gross estates cost (even though in practice some of these costs would have been DI and not in the estates cost total at all and some of these costs may have been in indirect costs). The gross estates cost is calculated for you on row E.2.2. No research facility or laboratory technician costs (whether DI or DA) are in the estates cost total that is used for the estates cost rate calculation - row E.2.1.

Confirm

No

8

E.3 Calculation of laboratory technician infrastructure rate

| 2014-15 charge-out rate indexed three years for application from 1 February 2017 | (see TRAC guid | lance ref. 3.1.4.31 |) |
|---|----------------|---------------------|-------|
| | Non- | | |
| | laboratory 1 | Laboratory | Total |
| 2014-15 Laboratory technician infrastructure rate per FTE (£) prepopulated from the | | | |
| 2014-15 TRAC return | | 0 | 0 |
| Indexation (two years) % prepopulated from the 2014-15 TRAC return | | 0.0% | 0.0% |
| Indexation (Three years) % | | 0.0% | 0.0% |
| Indexed rate (£) | | 0 | 0 |

Please confirm that in deriving the three years indexation you have used the same indexation rates for years one and two (staff and non-staff) as used in the indexation calculation for the 2014-15 TRAC return.

2015-16 charge-out rate indexed two years

Note: The rates calculated in this section should not be used in RCUK bids from 1 February 2017. They are sought to evaluate the impact of FRS102 on the cost rates. The 2014-15 rates with three years indexation, as <u>calculated above should be used</u>.

| INOTI- | | |
|--------------|------------|---|
| laboratory 1 | Laboratory | Total |
| | 0 | 0 |
| | 0.0 | 0.0 |
| | 0 | 0 |
| | 0.0% | 0.0% |
| | 0 | 0 |
| | | laboratory ¹ Laboratory 0 0.0 0 |

Do you calculate and apply laboratory technician infrastructure rates separately for each department? If Yes please list the departments and the rates in table D(a) in the worksheet "RCUK_Departmental_rates"

(F) Analysis

Data collected for use by the RCUK

F.1 Analysis of Support costs Estates costs and indirect costs

| | | | | Other - | |
|---|----------|----------|------------|------------------------|---------|
| | | | | standalone | |
| | | | | enterprise | |
| | | | | activities such | |
| | | | Other - | as residences, | |
| | | | academic | catering and | |
| | | | department | (most) trading | |
| | Teaching | Research | activities | companies ¹ | Total |
| | £000 | £000 | £000 | £000 | £000 |
| Estates costs (excluding research facilities and lab technicians) | | | | | |
| Return for Financing and Investment Adjustment | 3,423 | 229 | 732 | 0 | 4,384 |
| Other estates costs | 15,633 | 1,131 | 426 | 3,725 | 20,915 |
| Total estates costs | 19,056 | 1,360 | 1,158 | 3,725 | 25,299 |
| Indirect costs ² | | | | | |
| Support time of academic staff | 14,902 | 1,595 | 354 | 0 | 16,851 |
| Central services | 55,302 | 3,250 | 349 | 0 | 58,901 |
| Support staff in academic departments | 1,603 | 204 | 87 | 0 | 1,894 |
| Non-staff costs in academic departments | 0 | 0 | 0 | 0 | 0 |
| Return for Financing and Investment Adjustment | 3,985 | 279 | 402 | 0 | 4,666 |
| Total indirect costs | 75,792 | 5,328 | 1,192 | 0 | 82,312 |
| Total Estates and Indirect costs | 94,848 | 6,688 | 2,350 | 3,725 | 107,611 |

Please refer to section 1.3.3 of the TRAC guidance (http://www.hefce.ac.uk/funding/finsustain/trac/)

² Indirect cost pools should include staff restructuring costs other than the costs of a fundamental reorganisation or restructuring. See TRAC guidance 3.2.5.7.

F.2 Analysis of staff time

Number of academic and research staff in the year (FTEs)

| Academic staff covered by Time Allocation Survey ³ | 603.0 |
|---|-------|
| Research assistants & fellows (wholly charged to R) | 32.0 |
| Other academic staff (wholly charged to T or O) | 42.0 |
| Total academic and research staff FTEs | 677.0 |

³Academic staff covered by the time allocation survey reported in the table above should be the total number of academic staff who are covered by the current AST percentages, irrespective of whether they provided time estimates this year or in either of the two prior years, or whether they were actually part of the sample selected to provide data or not.

Academic staff covered by Time Allocation Surveys for the whole institution

| | Teaching | Research | Other | Support | Total |
|---|----------|----------|-------|---------|--------|
| % time unweighted for salaries ⁴ | 74.0% | 8.2% | 2.8% | 15.0% | 100.0% |
| % time weighted for salaries | 65.0% | 10.3% | 1.9% | 22.8% | 100.0% |
| Academic staff costs (£000s) | 25,421 | 3,422 | 922 | 16,851 | 46,616 |

⁴ See section 4.2.4.4 of the TRAC guidance (http://www.hefce.ac.uk/funding/finsustain/trac).

This table shows the institutional total of the department percentages that have been used to allocate academic staff costs.

Support for Teaching, Support for Research, Support for Other should all be shown under Support.

Institution: London South Bank University UKPRN: 10004078 TRA<u>C Peer Group: E</u>

Data collected for use by the RCUK

Please fill in table D(a) only if you calculate and apply rates by departmental level, as described in tables D and E.

All institutions charging research facilities need to complete table E(a) (located beneath table D(a))

Table D(a): Rates calculated separately by Department Indexed year 1 rate (C) Lab technician infrastructure in infrastructure in

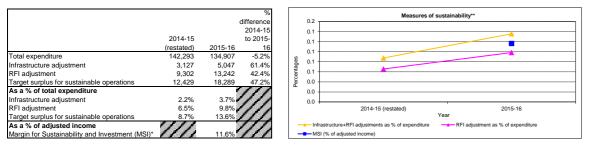
| Table E(a) Research facility rates (Indexed to current year i.e. 2017 p | orices) ¹ | | |
|---|---|----------------|--|
| Please enter your 5 largest research facilities by value. Please fill in consecutive rows in the table | | | |
| | | | |
| Name of facility | Rate charged (£) per unit of output* | Unit of output | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| *day, hour, run, unit of volume etc. | | | |
| ¹ See sections 4.2.5.15 and 3.1.5.28 of the TRAC guidance (Version 2.0, July 2016). | | | |

| Institution: London South Bank University | |
|---|--|
| UKPRN: 10004078 | |
| TRAC Peer Group: E | |

The data in this worksheet will be automatically completed as the data in the other sheets of this workbook are completed. Please review the summary analysis after completion of the workbook and prior to submission as part of your reasonableness checks.

In addition to the data in this summary sheet, you are reminded that benchmarking analysis comparing your 2013-14 and 2014-15 data to that of other TRAC peer groups and the UK sector is available to download from the HEFCE extranet. Benchmarking of 2015-16 data (and restated 2014-15 data) will be made available by April 2017.

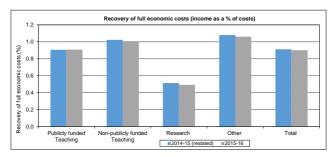
Institutional section



* Please note that the MSI is calculated as a % of adjusted income, while the RFI and Infrastructure adjustments are shown as a % of expenditure.

TRAC income and full economic costs by activity

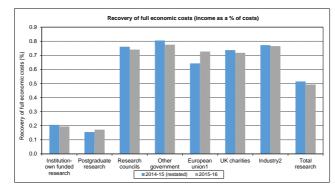
| U | 2014-15 | |
|--|------------|---------|
| с) С | (restated) | 2015-16 |
| Recovery of full economic costs (incor | me as a | |
| of costs) | | |
| Dublicly funded Teaching | 90.7% | 90.9% |
| Non-publicly funded Teaching | 102.4% | 100.9% |
| Search | 51.5% | 49.3% |
| <u>Other</u> | 108.1% | 106.1% |
| Total | 91.2% | 90.2% |



Research income and full economic costs by research sponsor type

| Source: Section B |
|-------------------|
|-------------------|

| | 2014-15 (restated) | 2015-16 |
|---|-----------------------|---------|
| Recovery of full economic costs (income as Recurrent research funding from the funding councils | 1111 | |
| Institution-own funded research | 20.7% | 19.5% |
| Postgraduate research | 15.5% | 17.3% |
| Research councils | 76.1% | 74.1% |
| Other government departments | 80.6% | 77.6% |
| European union ¹ | 64.3% | 72.7% |
| UK charities | 73.7% | 71.8% |
| Industry ² | 77.3% | 76.6% |
| Total research | 51.5% | 49.3% |



¹ European Union covers EU government bodies including the Commission. This is the same as that defined under 3(h) in Table 7 of the HESA Finance record.

² Industry should include all other organisations such as UK industry, commerce and public corporations, UK Other, EU non-government organisations (i.e. EU-based charities, EU industry and EU other) and Overseas organisations (Non-EU based charities, Non-EU industry and Non-EU other).

For further details of definitions please see sections 3.1.4.1 and 1.3.2.4 of the TRAC guidance (http://www.hefce.ac.uk/funding/finsustain/trac/).

Your workbook has passed all validation checks

| | Contact one | Contact two | |
|---|---|---|--|
| Name | David Kotula | | |
| Position | Reporting Analyst | | |
| Telephone Number | 0207 815 6361 | | |
| Email address | kotulad@lsbu.ac.uk | | |
| Checklist | | | |
| Validation passed | | | |
| Please ensure all asp | ects of the TRAC return have been cor | npleted in accordance with this checklist. | |
| Select Yes, No or N/A | from the drop-down boxes | | |
| , | 0 1 | ublished in July 2016 (http://www.hefce.ac.uk/funding/finsustain/trac) in the preparation of this return and | Yes |
| | search assistant/fellow staff numbers reco | | Yes |
| | concile with those included in student nur | | Yes |
| Have research facilit aboratory technician ra | | located to Teaching and Other activities where appropriate and excluded from the research facility or | N/A |
| 5. Have PGR scholarsh | hips, bursaries etc been excluded from the | e indirect costs for Research? | Yes |
| Have Teaching costs | s been taken into the TRAC (T) model? (s | select N/A if you are an institution in Wales) | Yes |
| | |) consistent with the data reported in the financial statements and the HESA finance record? | Yes |
| B. Have 2015-16 figure worksheet)? | s been compared to the restated figures t | or 2014-15 and significant differences understood and explained (see commentary section and 'Summary' | Yes |
| | ttee confirmed the results have been prep .3, http://www.hefce.ac.uk/funding/finsust | pared in accordance with the TRAC requirements based on a full self-assessment of compliance (TRAC ain/trac)? | Yes |
| 10. Do you currently us | e TRAC data for internal management pu | rposes? If so, please provide examples in the comment box at the end of the checklist section. | Yes |
| | | approach to time allocation data (see section 3.1.4.26 of the TRAC guidance, | Yes |
| | | st data are robust and provide utility to your institution? | Yes |
| , | | the guidance provided at section 3.2.4.7 of the TRAC guidance | Yes |
| | le examples of internal uses of TRAC dat | a. | |
| pace Charge Calculat | tions | | Please type directly i this comment box |
| | | | rather than copying a |
| | | | pasting text. Pasting |

Commentary Section

Please upload an electronic commentary document along with your completed return to explain any of the following (if highlighted in purple):

Commentary documents should be submitted as a Word or PDF document via the secure area of the HEFCE website (HEFCE extranet)

Commentary points 1-9 relate to 2015-16 data:

- Recovery of full economic costs on PFT is more than 105%.
 Recovery of full economic costs on NPFT is less than 100%.
- 3. Recovery of Other activity is less than 100%
- 4. Recovery of full economic costs on industry¹ activity is less than 75%.
- Recovery of full economic costs on Research Councils activity is less than 30% or more than 80%.
- Recovery of full economic costs on Research Council activity is less than the recovery of full economic costs on charities activity.
 Recovery of full economic costs on Research Council activity is less than the recovery of full economic costs on European Union activity.
- Recovery of full economic costs on Other Government Department activity is less than recovery of full economic costs on Research Council activity.
 Recovery of full economic costs on Research Council activity, Charities activity, European Union activity and/or Other Government Department activity is more than 100%.

In addition:

10. Please comment on any material unusual movements in your TRAC return when comparing the 2015-16 figures with the 2014-15 restated figures. See 'Summary' worksheet for examples of ear on year comparisons

The Industry should include all other organisations such as UK industry, commerce and public corporations, UK Other, EU non-government organisations (i.e. EU-based charities, EU industry and EU other) and Overseas organisations (Non-EU based charities, Non-EU industry and Non-EU other).

Workbook validation checks

Please review the validation failures/warnings below to ensure that your data have been completed correctly before submitting your return to HEFCE. If you have a genuine reason for a validation failure/warning, please provide a brief explanation in the box at the bottom of this page. Further detail can be provided in your commentary document if required.

Commentary documents should be submitted as a Word or PDF document via the HEFCE extranet.

Declaration

alidation passed

1. The name of a Board Committee and a date of the meeting at which compliance with the TRAC requirements was confirmed should be entered in the "Signoff_Sheet" worksheet.

. The name and title of the Head of Institution should be entered on the "Signoff_Sheet" worksheet.

Institutional Results

3. Only those institutions who have selected that they are not eligible for or applying dispensation should complete section D, E and F.

| 4. The RFI and the infrastru | cture adjustments would usually be greater than zero. |
|------------------------------|---|
| 2014-15 restated | Validation passed |
| 2015-16 | Validation passed |

5. Total income recorded in section A should equal total income recorded in the institutional results section or each very

| | bassed all validation checks | 1 |
|--|--|---|
| 2014-15 restated 2015-16 | Validation passed Validation passed | |
| 2010 10 | Vandarion passed | |
| | | nic cost recorded in the institutional results section for each year. |
| 2014-15 restated 2015-16 | Validation passed Validation passed | |
| | | 1 |
| Section A2 7.Please enter information Validation passed | on which model has been applied to account for go | vernment grants |
| Section B 8. Recurrent research fund | ing from the funding council should be recorded in t | he income line of the first column in section B. |
| 2014-15 restated | Validation passed | |
| 2015-16 | Validation passed | |
| | · · · · · | 1 |
| Comment box to explain di | fferences. | |
| 9. Total research income re 2014-15 restated 2015-16 | ecorded in section B should equal total research inc Validation passed Validation passed | ome recorded in section A. |
| 10. Total research costs re 2014-15 restated 2015-16 | corded in section B should equal total research cos Validation passed Validation passed | ts recorded in section A. |
| 11. The question on the re- | allocation of income and costs relating to PGP activ | ity away from the external research sponsor type should be completed. |
| | - | and and an an external recourter operator type on due be completed. |
| Validation passed |] | |
| Section B1 | | |
| | recorded in section B1 should equal total research i | income recorded in section A2. |
| 2014-15 restated 2015-16 | Validation passed Validation passed | |
| | · · · · · | |
| Total research costs re 2014-15 restated | corded in section B1 should equal total research co Validation passed | ists recorded in section A2. |
| 2015-16 | Validation passed | |
| Section C 14. The total infrastructure | adjustment and the total RFI adjustment in section | C.4 should be equal to the infrastructure and the RFI adjustments recorded in the institutional results section. |
| Validation passed | 1 | |
| | - nability and Investment is greater than sum of the R | FI adjustment and the Infrastructure adjustment as percentage of total income, please fill in the comment box in |
| Section D 16. The 2014-15 rates sho | uld be indexed for 3 years. | |
| Validation passed |] | |
| 17. If you have identified th Validation passed | at you do not calculate an estates laboratory rate o | r an estates non-laboratory rate in the drop-down box in section D, then the relevant columns should be left blank. |
| 18. Academic staff number | - s allocated to estates should be equal to or within 1 | 0% of those allocated to indirect costs. |
| Validation passed |] f academic staff (any column in row ii) would usually | |
| Validation passed |] | |
| time returned in the two es | | e greater than both of the % research time returned in the two estates columns or less than both of the % research |
| Validation passed 21. Direct time of academic | staff in estates should be equal to or within 10% o | f those allocated to indirect costs. |
| Validation passed |] ers (estates) equals indirect staff numbers (row (i)). | then the direct time of academic staff (indirect) should equal the direct time of academic staff in the estates |
| columns (row (iii)). Validation passed |] | |
| 23. Research assistant/felle | ows numbers allocated to estates should be equal t | o or within 10% of those allocated to indirect costs. |
| Validation passed | allocated to estates should be equal to or within 10 ⁴ | % of those allocated to indirect costs. |
| Validation passed | | |
| | 」 e negative or 0 and would usually be less than 10%] | b. |
| | 」 I usually be greater than 2 years indexation.] | |
| Section E | 1 | |

27. If you do not identify laboratory technician costs in non-laboratory departments, (i.e phage left the first the phage left the phage left

Your workbook has passed all validation checks

28. Please ensure you have recorded whether you have lab technicians and/or research facilities consistently in table E.1. and the second drop-down box at the top of section E.

29. Institutions recording laboratory estates costs in section D should identify some laboratory costs in table E.1.

30. The 2014-15 lab technician infrastructure rates should be indexed for 3 years. The 3 year indexation would usually be greater than 2 years indexation.

31. Laboratory technician infrastructure rate per FTE (£) in table E.3 should be completed.

alidation passed

32. Academic/researcher/PGR FTEs in table E.3 should be equal to the total FTEs in section D (for both laboratory and non-laboratory columns).

Validation passed

33. Research-intensive institutions (those in TRAC peer groups A or B) would usually report laboratory technician infrastructure rates in table E.3.

34. Research-intensive institutions (those in TRAC peer groups A or B) would usually report research facilities in table E.1.

35. If you calculate a laboratory technician infrastructure rate, please enter an indexed rate i.e. indexation should not be negative or 0 and would usually be less than 10%.

alidation passed

Section F

36. Research Indirect costs in table F.1 should equal those recorded in the first line of section D

ation pass

37. Research estates costs in table F.1 should equal those recorded in the first line of section D.

38. The sum of the estates costs element and of the indirect costs element of the RFI adjustment in table F.1 should not be more than the total RFI adjustment in the Institutional results section

39. Total support time for academic staff from table F.1 should be equal to the academic staff costs for support reported in table F.2.

40. Academic staff FTEs allocated to indirect costs in section D should be within 10% of Academic staff covered by Time Allocation Survey in table F.2

41. Research assistants and fellows in table F.2 should equal those in section D.

42. Percentage time unweighted for salaries for research in table F.2 should be equal to the percentage research time for academic staff recorded in section D.

43. Percentage time weighted for salaries should be completed in table F.2.

44. The total % time of academic staff (both weighted and unweighted for salaries) in table F.2 should equal 100%

alidation passed

45. Please check that costs in table F.1 have been correctly split between 'Other - academic department activities' and 'Other - standalone enterprise activities such as residences, catering and (most) trading companies'

Confirm

Other

46. Contact details for at least one person who can respond to any questions regarding your return should be entered in the box at the top of this page

47. Monetary values in the workbook should be entered in pounds thousands (£000).

Post submission Validation Section

Data will be subject to some additional validation checks on submitting the data to HEFCE. The results of these will appear below in the results package.

If, for any reason, you get any validation failures/warnings, you should review your figures to ensure they have been completed correctly. If this is a data error then please correct your figures in the annual TRAC return and resubmit your workbook to HEFCE.

49. Total expenditure reported in the Annual TRAC return (Section A1) should be consistent with data in table 1 of the HESA Finance record returned in December 2016.

48. Total income reported in the Annual TRAC return (Section A1) should be consistent with data in table 1 of the HESA Finance record returned in December 2016.

50. The net of gains and losses on disposal of fixed assets reported in the Annual TRAC return (Section A1) should be consistent with data in table 1 of the HESA Finance record returned in December 2016.

51. The net of gains and losses on investments reported in the Annual TRAC return (Section A1) should be consistent with data in table 1 of the HESA Finance record returned in December 2016

52. The net of surpluses and deficits in joint venture(s) reported in the Annual TRAC return (Section A1) should be consistent with data in table 1 of the HESA Finance record returned in December 2016

53. The net of surpluses and deficits in associates reported in the Annual TRAC return (Section P) should be analytic with data in table 1 of the HESA Finance record returned in December 2016. 2016.

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| Your workbook has passed all validation checks | |
|--|--------|
| 54. The net of taxation credits and taxation charges reported in the Annual TRAC return (Section A1) should be consistent with data in table 1 of the HESA Finance record returned in Dec 2016. | cembei |
| 55. The surplus/defict attributable to non-controlling interests reported in the Annual TRAC return (Section A1) should be consistent with data in table 1 of the HESA Finance record return | ned in |
| December 2016. | |

| alidation check | Reason for failure | |
|-----------------|--------------------|--|
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