

**Board of Governors and Academic Board – Strategy Day  
9.45am for 10.00am to 4pm, Thursday 29 September 2016  
Lilac Room, Avonmouth House**

**P R O G R A M M E**

**Theme – Sustainability of the University**

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
	<b>Tea and Coffee</b>		
9.45	Welcome and Achievements		JC
10.00	Financial scenarios		RF
11.05	<b>Tea and coffee</b>		
11.15	Retention and completion		PB, SW
	<ul style="list-style-type: none"><li>• Presentation</li><li>• Discussion</li></ul>		
12.15	<b>Lunch</b>		
13.00	Growth plans		PB
	<ul style="list-style-type: none"><li>• Presentation</li><li>• Discussion</li></ul>		
14.30	<b>Tea</b>		
14.45	Quality assessment and TEF2		SW
15.15	Conclusions on the sustainability of the current university plan		JC
16.00	<b>Close</b>		

No.	Item	Pages	Presenter
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### **Attendance**

*From 9.45am, all day:*

#### *Board of Governors:*

Jerry Cope (Chairman), Andrew Owen (Vice Chair), Temi Ahmadu (SU President), Steve Balmont, Shachi Blakemore, Michael Cutbill, Carol Hui, Douglas Denham St Pinnock, Neil Gorman, Hilary McCallion, Kevin McGrath, Mee Ling Ng, Jenny Owen, Tony Roberts and Calvin Usuanlele (Student Governor).

#### *Members of the Executive:*

Pat Bailey, Deputy Vice Chancellor  
Mandy Eddolls, Executive Director of Organisational Development and Human Resources  
Richard Flatman, Chief Finance Officer  
Ian Mehrtens, Chief Operating Officer  
James Stevenson, University Secretary & Clerk to the Board of Governors  
Shân Wareing, Pro Vice Chancellor, Education and Student Experience

#### *Additional members of the Academic Board:*

Stephen Barber, Reader and Programme Manager, Business  
Craig Barker, Dean of Law & Social Science  
Janet Bohrer, Director of Academic Quality Development Office  
Kirsteen Coupar, Director of Student Services  
Charles Egbu, Dean of Built Environment & Architecture  
Janet Jones, Dean of Arts & Creative Industries,  
Raymond Lee, Dean of Applied Sciences  
David Mba, Dean of Engineering  
Mike Molan, Pro Vice Chancellor (Enhancement), Dean of Business  
Shushma Patel, Director of Education and Student Experience, Engineering  
Lesley Roberts, Head of Skills for Learning  
Warren Turner, Dean PVC Health & Social Care

With: Michael Broadway, Deputy University Secretary

Apologies: David Phoenix (Vice Chancellor), Paul Ivey, Gurpreet Jagpal.