

Meeting of the Board of Governors

4.00 - 6.00 pm* on Thursday, 23 November 2017
in 1B27 - Technopark, SE1 6LN

* 3.30pm – 4pm pre-Board presentation on research

Agenda

<i>No.</i>	<i>Item</i>	<i>Pages</i>	<i>Presenter</i>
1.	Welcome and apologies		JC
2.	Declarations of Interest <i>Governors are required to declare any interest in any item of business at this meeting</i>		JC
3.	Minutes of previous meeting	3 - 10	JC
4.	Matters arising	11 - 12	JC
	Chair's business		
	Items to discuss		
5.	Vice Chancellor's report	13 - 22	DP
6.	Chief Financial Officer's report	23 - 38	RF
7.	Key performance indicators report 2016/17 and targets for 2017/18	39 - 42	RF
8.	Corporate strategy progress report	43 - 54	PB
9.	Health and safety annual report, 2016/17	55 - 74	ME
	Year end reporting and approvals, 2016/17		
10.	Audit Committee annual report	75 - 84	JS
11.	External audit findings	85 - 110	RF
12.	Letter of representation to the auditors	111 - 120	RF
13.	Annual report and accounts	121 - 170	RF
14.	Annual Academic Board report	171 - 176	PB
15.	Quality assurance return to HEFCE	177 - 178	PB
16.	Prevent annual return	179 - 190	DP

No.	Item	Pages	Presenter
<p>Items to note <i>the following papers will only be discussed at the meeting if there is a matter that any governor wishes to raise with the Secretary the day before the meeting</i></p>			
17.	Reports on decisions of committees	191 - 196	JS
18.	Annual declarations of interest	197 - 208	JS
19.	Any other business		JC

Date of next meeting
4.00 pm on Thursday, 15 March 2018

- Members:** Jerry Cope (Chair), David Phoenix, Sodiq Akinbade, Steve Balmont, Duncan Brown, Julie Chappell, Michael Cutbill, Douglas Denham St Pinnock, Kevin McGrath, Peter Fidler, Carol Hui, Hilary McCallion, Jenny Owen, Tony Roberts and Suleyman Said
- External auditor:** Fleur Nieboer (from item 10)
- Apologies:** Shachi Blakemore and Mee Ling Ng
- In attendance:** Pat Bailey, Richard Flatman, James Stevenson and Michael Broadway

Supplement (for information only):

- Marked up version of the accounts following the meetings of the Audit and Finance, Planning and Resources Committees
- Public Benefit guidance